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Issue 1

*“Ag eisdeachd ri ar coimhearsnachdan”*  
**Plana Leasachadh-Coimhearsnachd Loch Abar**



*“listening to our communities”*  
**LOCHABER COMMUNITY DEVELOPMENT PLAN**

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### ***ACKNOWLEDGEMENT***

The Lochaber Community Development Plan has been produced by the Lochaber Partnership in consultation with a wide range of agency partners, community enterprises and individuals.

Voluntary Action Lochaber, the local Council of Voluntary Service was commissioned to undertake the necessary consultation work and their input, advice and enthusiasm has been instrumental in taking the project forward.

LEADER funding has been used to pay for the development costs of this plan, and this is acknowledged with thanks, as is the help and advice of the LEADER Development Officer. Finally, thanks go to everyone who has contributed to the production of this plan and the Lochaber Partnership looks forward to seeing the projects contained within it progress.

# LOCHABER'S COMMUNITY PLAN 2008 - 2012

## INTRODUCTION

Lochaber is an area, which, over many years, has developed excellent partnership working – between agencies, between voluntary groups and between communities. This was recognised by Audit Scotland in the “Audit of Best Value and Community Planning” - April 2006 which states *“In Lochaber, community planning is highly developed, service delivery between partners is often seamless, and agency boundaries and traditions are less important than the quality of service that the public receives.”*

This ‘tradition’ continues despite changing organisational structures both within the agency and other sectors – the over-riding obligation always being service to the Lochaber communities.

## CHALLENGES and OPPORTUNITIES

Lochaber faces many challenges, but equally has many strengths. Transport links are critical to maintaining a vibrant local economy. The improvement to the A82 continues to be one of the highest priorities for local agencies and communities and a lobbying campaign continues throughout 2008. An affordable housing stock as well as good water and sewerage infrastructure is also crucial to the economic success of the area. Migrant workers are welcome in the area and are important in increasing business effectiveness. The dependence on tourism is both a strength and a weakness and a broadening out of the ‘shoulder months’ is seen as vital to ensuring year-round employment opportunities.

Lochaber is an internationally known destination, thanks to both its natural and cultural heritage as well as more recent activities such as the Downhill Mountain Bike events. The Outdoor Capital of the UK and many similar organisations promote Lochaber across the world and its iconic status is now recognised by UNESCO, which recently awarded the area ‘European Geopark’ status. The increasing knowledge and understanding of Gaelic, its role in history and impact on the Lochaber culture today is actively encouraged in projects of every type. Other key growth areas in the economy include aquaculture, forestry, renewable technologies and the creative and cultural industries. Set against a backdrop of an increasing population, Lochaber has every reason to look forward to its future.

The area is also fortunate to have outstanding education facilities, which maximise the opportunities for young local people and provide businesses with a well-trained workforce.

## THE PLAN

The Lochaber Partnership, Lochaber's community planning partnership, has consulted widely to produce this development plan, which reflects the amazing breadth of voluntary, partnership and agency activity in the area today.

It has been written to encompass the purpose and strategic objectives of the Scottish Government, the new Highland Council's Single Outcome Agreement and the LEADER themes that will shape the work of the Lochaber Partnership over the next few years. The document shall be a living document that will change and evolve with time with partners' participation and input. It will require to be reviewed on an annual basis to ensure that the priorities and projects of Lochaber are recorded as they emerge and are achieved. The mechanism for review is outlined at *Appendix 6*

**If you wish more information about the Lochaber Partnership, community planning in Lochaber or this plan, contact the Secretariat by any of the following methods:**

**e-mail: [dot.ferguson@highland.gov.uk](mailto:dot.ferguson@highland.gov.uk) or [emma.taylor@highland.gov.uk](mailto:emma.taylor@highland.gov.uk) Tel: 01397 707232 or write to:**

**Lochaber Partnership, c/o The Highland Council, Lochaber House, High Street, Fort William PH33 6EL**

## SCOTTISH GOVERNMENT OBJECTIVES

In May 2007, the new Scottish Government set out its purpose and strategic objectives to focus Government and public services on creating a more successful country, with opportunities for all of Scotland to flourish, through increasing sustainable economic growth. These five Strategic Objectives (<http://www.scotland.gov.uk/About/purposestratobj>), which we use as the basis for our plan, are:

**Wealthier and Fairer – Healthier - Safer and Stronger – Smarter – Greener**

## SINGLE OUTCOME AGREEMENT

The Government worked with local authorities to produce a Single Outcome Agreement, which set out 15 national and local outcomes as detailed on the following page:

National and Local Outcomes:

1. **We live in a Scotland that is the most attractive place to do business in Europe**
2. **We realise our full economic potential with more and better employment opportunities for our people**
3. **We are better educated, more skilled and more successful, renowned for our research and innovation**
4. **Our young people are successful learners, confident individuals, effective contributors and responsible citizens**
5. **Our children have the best start in life and are ready to succeed**
6. **We live longer, healthier lives**
7. **We have tackled significant inequalities in Scottish society**
8. **We have improved the life chances for children, young people and families at risk**
9. **We live our lives safe from crime, disorder and danger**
10. **We live in well designed, sustainable places where we are able to access the amenities and services we need**
11. **We have strong resilient and supportive communities where people take responsibility for their own actions and how they affect others**
12. **We value and enjoy our built environment and protect and enhance it for future generations**
13. **We take pride in a strong fair and inclusive national identity**
14. **We reduce the local and global environmental impact of our consumption and production**
15. **Our public services are high quality, continually improving, efficient and responsive to local people's needs**

In Highland the purpose of the Single Outcome Agreement (referred to as the SOA or Agreement) is to identify areas for improvement and to deliver better outcomes for our residents and visitors, through specific commitments made by the Council, its community planning partners and the Scottish Government. The SOA is available at <http://www.highland.gov.uk/NR/ronlyres/E54BFEF5-777C-40D8-8597-80C42F5C8517/0/SingleOutcomeAgreement.pdf>

## LEADER

As part of our commitment to communities in Highland, the Highland Well-being Alliance (the community planning partnership for Highland) put forward an ambitious bid for LEADER funding, an EU funding stream designed to support communities. This has resulted in approximately £14 million being available to Highland in the period to 2013. The Lochaber Partnership (Lochaber's community planning partnership – membership at *Appendix 1*) has established a Local Action Group (*Appendix 2*) to deliver around £1 million of this funding in Lochaber.

The objectives of LEADER are to increase the capacity of local rural community and business networks, to build knowledge and skills, to encourage innovation and co-operation to enable local development. The overall aim of the LEADER local development strategy for Highland is to:

*To enable people in the Highlands to realise their ambitions to live in communities where they can fulfil their personal, social and economic potential.*

The eight themes for LEADER are:

- 1. Local Development Strategies**
- 2. Culture & Heritage**
- 3. Training & Learning Opportunities**
- 4. Access to Activities, Facilities & Services**
- 5. Land, Environment and Access to the Countryside**
- 6. Renewables**
- 7. Tourism**
- 8. Social Enterprises & Micro-Businesses**

More information about LEADER funding can be obtained from [www.highlandleader.com](http://www.highlandleader.com) and the Project Officer can be contacted either by e-mail: [martin.culbertson@highland.gov.uk](mailto:martin.culbertson@highland.gov.uk) or telephone 01397 707209.

## LOCHABER SNAPSHOT

Lochaber is an area of outstanding beauty, which draws visitors from across the world. The highest mountain, deepest loch and most westerly point in mainland Britain can all be found here, and we are spoiled by their sense of permanence and security which few other areas can match. However, the stunning landscapes are merely a backdrop to the myriad of people living here and the activity going on, which makes living in Lochaber today such a privilege.

### POPULATION

For local authority purposes, Lochaber is split into two wards - Fort William and Ardnamurchan (Ward 22) and Caol and Mallaig (Ward 12). Ward 22 has a population of almost 11,400 with the main centres being Fort William, Ballachulish, Kinlochleven and Strontian. Ward 12 has a population of over 7,500 and like Ward 22, has below average population density and a population profile, which is similar to the Highland average.

The overall population fell fractionally between 2001 and 2005 with significant falls in parts of Caol balanced by inward migration to the rural areas with the coastal area popular with house buyers from outside Highland. 500 overseas migrant workers moved to Caol and Fort William between 2002 and 2006, 300 from Eastern Europe.

### CRIME

Crime rates throughout Highland remain low with a crime rate of 637 per 100,000 population in 2004-05. This figure contributes significantly to the high quality of life enjoyed by residents.

### AGE STRUCTURE

In 2005, 53% of the population of Lochaber was under 45 – recent trends indicate a slightly ageing population, which will present the area with new challenges. Areas with higher numbers of retired residents tend to generate lower levels of economic activity, which can in turn reduce community confidence, and the sustainability of services. This is a greater challenge in widespread rural areas.

### EDUCATION

A large percentage of school leavers in Lochaber (48% in 06/07) go on to full-time employment. Approximately 41% of Lochaber pupils go on to higher or further education or training.

### HOUSE PRICES

In common with much of the rest of Highland, house prices escalated in the period between 2002 – 2005, although not at quite as fast a pace. The shortage of affordable housing is one of the key economic constraints in Lochaber.

### VOLUNTARY ACTIVITY

Due to the large geographical area of Lochaber with many small rural communities there are a higher number of Voluntary Organisations per head of population compared to the rest of Scotland. The Voluntary Sector is vital to the well being of this community as it delivers many services that would not be available otherwise.

### ECONOMY

The economy in Lochaber remains relatively stable at this time, despite increasingly difficult worldwide trading conditions. The unemployment rate in October 2008 was 1.3%, a 0.1% increase on the previous two years. The Highland unemployment rate in October was 1.8%. Seasonal swings are also prevalent.

Lochaber's key sectors are the primary industries, tourism and manufacturing. The largest employment sector is 'distribution, hotels and restaurants', which accounts for around one-third of local jobs. Most companies employ fewer than 50 people and there are a particularly high number of business start-ups.

Full details  
can be found at

<http://www.hie.co.uk/HIE-economic-reports-2007/Economic-report-Lochaber-2007.pdf>

## The Five Objectives of The Lochaber Development Plan with Sub Headings

Government Strategic Objective		What we are going to do	Wealthier & Fairer	Healthier	Safer & Stronger	Smarter	Greener	Single outcome agreement	Leader Theme
Wealthier & Fairer	1	Strengthen the image of Lochaber as a tourist destination of choice, and improve the quality of the tourism offering locally		v		v		1,2,4	1,4,7
	2	Provide the opportunities and conditions for businesses to grow and become more productive			v	v	v	1,2,3	3,4,7,8
	3	Assist social enterprises to develop the social economy and strengthen the communities in which they operate			v			2,10	3,7,8
	4	Encourage population growth across the whole of Lochaber						2,13	1,3,4
	5	Maintain high levels of economic activity amongst individuals, whilst increasing median earnings						1,2,3,	3,8
	6	Develop & deliver demand-led, inclusive learning – supporting economic and social objectives				v		2,3,4,11	1,3,8
	7	Provide opportunity for and encourage the development of affordable sustainable, well maintained buildings which support the accommodation needs of the people, businesses and services in the Lochaber area		v				10,12	1,4,5
	8	Develop availability of advice, information and advocacy to enable equitable access to services and increase knowledge of rights and responsibilities		v	v	v		1,2,4,7,8,1 1,15	1,4
Healthier	1	Promote responsible access to the natural environment for sustainable activity			v	v	v	3,5,6,10,1 2,14	1,2,3,5
	2	Promote and develop opportunities for people to learn about our natural outdoor environment				v	v	2,4,6,12	1,2,3,4
	3	Jointly promote opportunities for increased physical activity for children & young people				v		4,5,6,8	1,3,4,5
	4	Further develop innovative family support services which meet the changing needs of our communities	v			v		4,5,6,7,8	1,3,4
	5	Encourage the adoption & participation of healthier life choices by providing enhanced locally based initiatives	v		v	v		3,5,6,7 11,12	1,3,4,5
	6	Further develop innovative services and initiatives targeted at 12-18 yr olds which support and encourage healthy development into adulthood			v			4,7,9	2,3,4
	7	Provide services which support older people to continue and enjoy engagement in activities that promote their well-being			v	v		6,7,9,13	2,3,4

Government Strategic Objective		What we are going to do	Wealthier & Fairer	Healthier	Safer & Stronger	Smarter	Greener	Single outcome agreement	Leader Theme
Safer & Stronger	1	Create safer environments by engendering the trust & confidence of all communities within Lochaber.						3,7,9,11,15	1,3,4
	2	Improve safe driving standards through Education, Encouragement, Enforcement & Engineering solutions	v					3,4,8,9,10,11	1,3,4
	3	Making Safer Communities through the reduction of Alcohol & Illegal Drug Consumption				v		3,4,8,9,11	1,3,4
	4	Provide support and guidance for communities to improve local resilience and support structures		v				4,6,9,11,13,15	1,3,4
	5	Reduce the likely rate of incidents by providing support, education and guidance on the prevention of fire.				v		3,4,7,9,11	1,3,4
	6	Provide Support & Guidance for communities to build their capacity in running & owning organisations needed within their community	v	v		v		2,3,4,5,7,10,11,13	1,2,3,4,8
Smarter	1	Build centres of excellence within the regional science base and support the commercialisation of R&D	v					1,2,3,4,5,7	1,2,3,5,7,8
	2	Build centres of excellence for business	v					1,2,3,4	3,7,8
	3	Continue to provide quality access to lifelong learning in Lochaber's rural communities	v	v				1,2,3,4,7,11	1,2,3,4,7,8
	4	Increase the skill base in Lochaber by expanding & promoting a range of FE and HE courses to meet the needs and aspirations of the area	v					1,2,3,4,5,7,8	1,2,3,7,8
	5	Strengthen the perception of Lochaber as a quality tourist destination, and support the professionalism of the whole tourism sector	v					1,2,3,4,5,7,8,13	1,2,3,7,8
	6	Provide opportunities that promote and support the Gaelic language & Culture	v	v				1,2,3,4,13	2,3,5,7,8
	7	Develop structures which support and encourage the participation of young people in community based activities		v				3,4,9,11,15	1,3,4
	8	Develop 21 <sup>st</sup> Century learning environments which make the best use of available resources					v	3,4,5,12	3,4,5

Governments Strategic Objective		What we are going to do	Wealthier & Fairer	Healthier	Safer & Stronger	Smarter	Greener	Single outcome agreement	Leader Theme
Greener	1	Promote and encourage Action on Biodiversity and Geodiversity within Lochaber to Protect our Natural Environment				v		3,4,12	3,4,5
	2	Encourage the innovative use of energy conservation initiatives and renewable energy sources	v					10,14	4,6
	3	Support & encourage the responsible recycling of household and commercial waste throughout Lochaber communities						14	4,5
	4	Provide learning opportunities which inform, educate and involve communities in environmental issues and impacts				v		1,2,3,10,12	1,2,3,5

## Objective 1. Wealthier and Fairer

**Key Agencies: Highland and Islands Enterprise, Highland Council**

1.	What are we going to do?	Strengthen the image of Lochaber as a tourist destination of choice, and improve the quality of the tourism offering locally	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li><b>a</b> Develop a strategy for tourism development locally focusing on key issues of quality, customer service and staff development</li> <li><b>b</b> Work with partners to promote Lochaber</li> <li><b>c</b> Improve infrastructure for marine tourism in particular in the remoter areas of Lochaber</li> <li><b>d</b> Provide opportunities for life long learning in tourism locally</li> <li><b>e</b> Development of relevant information &amp; marketing material</li> <li><b>f</b> Encourage sustainable tourism on the islands, through the establishment of sustainable tourism strategies &amp; development plans.</li> <li><b>g</b> Provide a community cinema – enabling a state of the art facility</li> <li><b>h</b> Create micro tourist information facilities and services using new technology as appropriate.</li> <li><b>i</b> Support NP and THC to safeguard the sustainable economic use of the natural and cultural assets within the Nevis Area</li> <li><b>j</b> Support the development of sustainable tourist attractions for both indoor and outdoor facilities – including photographic / view points</li> <li><b>k</b> Support Initiatives which specifically add value to Lochaber as a quality tourist destination</li> <li><b>l</b> Support for projects which underpin local tourist services e.g. rural filling stations</li> </ul>	
	<b>Who we are going to deliver it with</b>	HIE, OCUK, LC, HC, JMT, Cross Border partnership (Interreg IV) CDMC, AMH, CC, ABC Group, NP, LGP, SOI, SDS	Appendix 5
	<b>When are we going to deliver it</b>	By 2012	
	<b>Contributes to SOA Outcome</b>	1,2,4	
	<b>Contributes to LEADER Theme</b>	1,4,7	

2.	What are we going to do?	Provide the opportunities and conditions for businesses to grow and become more productive	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li><b>a</b> Increased availability of land for development, in particular, Blar Mhor, Glen Nevis and Corpach areas</li> <li><b>b</b> Provide advice and support to businesses on ways to improve their productivity</li> <li><b>c</b> Provide a range of solutions to support owner managers in accessing learning and development opportunities for themselves and their staff</li> <li><b>d</b> Encourage businesses to use the Architectural survey service offered by NC for crime prevention for new build / renovation</li> <li><b>e</b> Support sustainable transport initiatives that grow the economy &amp; wealth of individuals in Lochaber</li> <li><b>f</b> Support the development of the Land Based Forum</li> <li><b>g</b> Continue working to ensure that an affordable broadband service is available to all rural communities in Lochaber</li> <li><b>h</b> Support the provision of community radio throughout Lochaber especially for future change over to digital services</li> </ul>	
	<b>Who we are going to deliver it with</b>	HIE, HC, LC, NC, LTF, LCCF -Community Car Scheme, LBF, CDMC, ABC Group, NP, Private Sector, LGP, NR	Appendix 5
	<b>When are we going to deliver it</b> Contributes to SOA Outcome Contributes to LEADER Theme	By 2012  1,2,3  3,4,7,8	

3.	What are we going to do?	Assist communities and social enterprises to develop the social economy and strengthen the communities in which they operate.	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li><b>a</b> Support community groups and social enterprises to acquire or develop income generating assets which enable them to become more sustainable</li> <li><b>b</b> Develop growth plans for social enterprises</li> <li><b>c</b> Provide Health checks and overviews for social enterprises</li> <li><b>d</b> Facilitate a yearly meeting of social enterprises</li> <li><b>e</b> Promote the establishment and development of new social enterprises particularly land based social enterprises</li> </ul>	
	<b>Who we are going to deliver it with</b>	VAL, HC, HIE, - Key social enterprises, IRT, MCT, CC, Local Groups, LBF, IEHT	Appendix 5
	<b>When are we going to deliver it</b>	By 2012	
	Contributes to SOA Outcome	2,10	
	Contributes to LEADER Theme	3,7,8	

4.	What are we going to do?	Encourage Population growth across the whole of Lochaber	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li><b>a</b> Promote Lochaberjobs.co.uk as a means of attracting new people to the area</li> <li><b>b</b> Strengthen role of Migrant Worker Support Group and identify appropriate future support</li> <li><b>c</b> Improve transport and ferry services, especially for children attending High Schools and living on Islands</li> </ul>	
	<b>Who we are going to deliver it with</b>	HIE, HC, LTF, MWSG	Appendix 5
	<b>When are we going to deliver it</b>	2008- 2012	
	Contributes to SOA Outcome	2,13	
	Contributes to LEADER Theme	1,3,4	

5.	What are we going to do?	Maintain high levels of economic activity amongst individuals, whilst increasing median earnings	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li><b>a</b> Provide support for business start ups through Business Gateway</li> <li><b>b</b> Promote opportunities for businesses to expand further and develop higher paying positions</li> <li><b>c</b> Reduce poverty by supporting more people into sustained employment</li> </ul>	
	<b>Who we are going to deliver it with</b>	HIE, HC, SDS, JCP	Appendix 5
	<b>When are we going to deliver it</b>	By 2012	
	Contributes to SOA Outcome Contributes to LEADER Theme	1,2,3,4,7,8 3,8	

6.	What are we going to do?	Develop and deliver demand-led, inclusive learning – supporting economic and social objectives	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li><b>a</b> Partners will support and develop courses for disadvantaged groups to upskill them for employment and citizenship.</li> <li><b>b</b> Support improved access and range of relevant CPD courses available, e.g. in leadership and management training, in collaboration with local businesses</li> <li><b>c</b> Support research and knowledge transfer with the business community to enable development and growth in order to support economic and social regeneration</li> <li><b>d</b> LC will work with local community groups to maximise the potential of rural learning centres, and to increase the access to and uptake of learning in these areas; and to support community capacity-building</li> <li><b>e</b> Lochaber Employability Partnership will further develop employability/training opportunities to Lochaber residents in line with a locally developed action plan.</li> <li><b>f</b> Support the ongoing identification of training needs and provision of relevant training and work experience including opportunities for those at risk of exclusion</li> </ul>	
	<b>Who we are going to deliver it with</b>	LC, Rural/local community steering groups, HC, JCP, Local Industry e.g. Alcan Rio Tinto, LEP, CDMC, NP, LGP, LH, SDS, VAL	Appendix 5
	<b>When are we going to deliver it</b>	2008 - 2011	
	<b>Contributes to SOA Outcome</b> <b>Contributes to LEADER Theme</b>	2, 3,4,11 1,3,8	

<b>7.</b>	<b>What are we going to do?</b>	<b>Provide opportunity for and encourage the development of affordable sustainable, well maintained buildings which support the accommodation needs of the people, businesses and services in the Lochaber area</b>	<b>Cross plan ref</b>
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li><b>a</b> Support the Care &amp; Repair Scheme for elderly &amp; disabled people</li> <li><b>b</b> Support the Handyperson scheme for elderly &amp; disabled people</li> <li><b>c</b> LC will work with partners and communities to scope out and work towards future estate requirements associated with learning – from student accommodation, to learning and teaching space, to research facilities</li> <li><b>d</b> Support the economic regeneration of Fort William town centre by encouraging appropriate re-development.</li> <li><b>e</b> Support sustainable building initiatives which add value to local communities</li> <li><b>f</b> Support the development of a new hospital which meets the needs of locals and visitors</li> <li><b>g</b> Support the development of new mechanisms to provide low cost affordable housing for rent or purchase</li> </ul>	
	<b>Who we are going to deliver it with</b>	LC, LHA- Care & Repair, LCCF, HC, HIE, Commercial Partners, KF, AMH, LHA, IRT, IEHT	Appendix 5
	<b>When are we going to deliver it</b>	2008 – 2012	
	<b>Contributes to SOA Outcome</b>	10,12	
	<b>Contributes to LEADER Theme</b>	1,4,5	

<b>8.</b>	<b>What are we going to do?</b>	<b>Develop availability of advice, information and advocacy to enable equitable access to services and increase knowledge of rights and responsibilities</b>	<b>Cross plan ref</b>
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li><b>a</b> Strengthen fairer and equitable consultation processes for disabled people and older people.</li> <li><b>b</b> Develop fairer and equitable access to services, communities and opportunities for disabled people and older people.</li> <li><b>c</b> Strengthen services to homeless to ensure they receive correct advice and information</li> <li><b>d</b> Make partnership links within Lochaber to ensure community wide Sensory Issues are taken into account</li> <li><b>e</b> Provide support to ensure digital TV and radio coverage is available to all rural communities in Lochaber</li> </ul>	
	<b>Who we are going to deliver it with</b>	LCCF, ACS, LHA -Care & Repair, HC, DAP, VAL-Lifestyles, CAB, VISH, CC, ABCG, NR,JCP	Appendix 5
	<b>When are we going to deliver it</b>	2008 – 2012	
	<b>Contributes to SOA Outcome</b>	1,2,3,4,7,8,10,11,15	
	<b>Contributes to LEADER Theme</b>	1,3,4	

## Objective 2. Healthier

**Key Agencies: NHS Highland, Highland Council**

1.	What are we going to do?	Promote responsible access to the natural environment for sustainable activity	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li><b>a</b> Identify opportunities to promote the Scottish Outdoor Access code for walking, cycling etc</li> <li><b>b</b> Increase/enhance access infrastructure projects within Lochaber</li> <li><b>c</b> Continue to deliver and extend availability of medical services to support outdoor activities and events based on the development of Belford Hospital as a Centre of Excellence for Mountain Medicine.</li> <li><b>d</b> Partners will encourage the development of healthy active outdoor lifestyles</li> <li><b>e</b> Support for the provision of and improvements to play areas encouraging use of local natural materials</li> <li><b>f</b> Support Lochaber wide development of sporting facilities and ancillary buildings</li> <li><b>g</b> Encourage use &amp; publicising of; disability access audits</li> </ul>	
	<b>Who we are going to deliver it with</b>	NHS, SNH, OCUK, ALT, HC ECS, KSC, KF, MCT, LBDG, JMT, ABC Group, NP, LGP	Appendix 5
	<b>When are we going to deliver it</b>	Junior Outdoor Capital Company forms 2009 2012	
	<b>Contributes to SOA Outcome</b>	3,4,5,6,10,11,12,14	
	<b>Contributes to LEADER Theme</b>	1,2,3,4,5,7,8	

2.	What are we going to do?	Promote & develop opportunities for people to learn about our natural outdoor environment	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li><b>a</b> Support the further development and use of community based education facilities such as the Clunes Forest school, the Rural Education Trust etc.</li> <li><b>b</b> Support the development of a long term strategy with the Mountain Culture Association (Mountain Film Festival Group)</li> <li><b>c</b> Encourage the use of new technologies to encourage visitors and residents to learn about the environment of Lochaber</li> <li><b>d</b> Continue to develop projects with educational opportunities linked to Highland Biodiversity Species and Habitats</li> <li><b>e</b> Support the provision of events and educational initiatives</li> <li><b>f</b> Encourage the uptake of guided walks provided by a wide range of partners</li> </ul>	
	<b>Who we are going to deliver it with</b>	MCA, FCS, HC ECS, KF, MCT, LBDG, JMT, ABCG, LBF, NP, LGP, IEHT	Appendix 5
	<b>When are we going to deliver it</b>	2009-2014	
	<b>Contributes to SOA Outcome</b>	2,3,4,6,7,10,12,14	
	<b>Contributes to LEADER Theme</b>	1,2,3,4,5,7	

3.	What are we going to do?	Jointly promote opportunities for increased physical activity for children & young people	Cross plan ref
	How are we going to deliver it (projects)	<ul style="list-style-type: none"> <li>a Support the uptake of achievement awards directed at young people</li> <li>b LCCFRP will support the local development of play opportunities in line with the Highland Play strategy</li> <li>c Ensure delivery of NHS Highland Child Weight Programme to provide opportunities for improving child health status.</li> <li>d HC ECS will undertake an audit of Youth provision across Lochaber.</li> <li>e Support community groups to improve their understanding of legislation (Child protection) and encourage uptake on a range of Child Protection Courses.</li> <li>f Support the development of a regional mountain bike event series with partners</li> <li>g Support the development of outdoor facilities for young people</li> <li>h Encourage participation in Lochaber Street Football League</li> <li>i Lochaber Motorcycle club will offer positive engagement with youth to show how safe motorcycling &amp; maintenance can lead to a positive lifestyle.</li> <li>j support the development of an extended network of community compost sites</li> <li>k Support projects that encourage young people to safely explore new activities in the wider environment</li> <li>l Support the uptake of healthy routes to school i.e. walking or cycling</li> </ul>	
	Who are we going to deliver it with When are we going to deliver it	NHS, Vol orgs, VAL, HC - SW, ECS, LCCFRP, WHW, H.C. SC, LMC, LEG, LBDG, AMH, WACC, NP, LGP, SOI 2008-2011	Appendix 5
	Contributes to SOA Outcome	4,5,6,8,11	
	Contributes to LEADER Theme	1,3,4,5	

4.	What are we going to do?	Further develop innovative family support services which meet the changing needs of our communities	Cross plan ref
	How are we going to deliver it (projects)	<ul style="list-style-type: none"> <li>a Undertake necessary research as required in order to establish the child care needs of each associated school group area</li> <li>b Adapt and develop the methods of sustainable childcare delivery to meet community needs</li> <li>c Support existing childcare &amp; playgroup providers to meet and exceed the standards laid down by the care commission through training and small grant support – Childcare &amp; family resource partnership</li> <li>d Further develop a ‘family centre’ resource in Fort William with the capacity to satellite / outreach in rural Lochaber</li> <li>e Further develop the toy library service to satellite / outreach to rural Lochaber &amp; link into family support service delivery</li> <li>f Further development &amp; delivery of parenting courses for parents of preschool, primary children and teen-age young people</li> <li>g Sustain and extend provision of Family Therapy/Systemic Practitioner services across Lochaber to support work across child and adolescent mental health and family mental health services.</li> <li>h Development and implementation of the Violence against Women Strategy particularly in respect of links with schools and early years services to provide support for vulnerable families.</li> </ul>	
	Who we are going to deliver it with	HC, LCCFRP, VAL, AFC, LWA, AMH, LGP, JCP	Appendix 5
	When are we going to deliver it	2008-2012	
	Contributes to SOA Outcome	4,5,6,7,8	
	Contributes to LEADER Theme	1,3,4	

5.	What are we going to do?	Encourage the adoption & participation of healthier life choices by providing enhanced, locally based initiatives	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li><b>a</b> Support local growers and food producers to develop new initiatives which encourage healthier eating</li> <li><b>b</b> LC will develop a suite of health-related courses at Further Education level &amp; maximise the potential of the Training Kitchen.</li> <li><b>c</b> LC will establish the Centre for Wild land Studies, a Centre of Excellence for teaching and learning, research and business consultancy in fields which have a natural connection to the region - including medical trauma related to outdoor activities this will be linked to the NHS Highland Centre of Excellence for Mountain Medicine will link closely with development of Centre for Wild Land Studies</li> <li><b>d</b> NHS Highland will continue to promote provision of locally based services in ensuring that 'Shifting the Balance of Care is delivered in Lochaber.</li> <li><b>e</b> NHS Highland will maintain and extend where possible services for Smoking Cessation and services for alcohol and substance abuse</li> <li><b>f</b> Support Age Concern Scotland member groups and other local older peoples' organisations to develop and improve services and activities</li> <li><b>g</b> Support a Life Skills and Recovery Centre service which will meet the needs of those at risk from Isolation, substance misuse or other addictions in the community</li> </ul>	
	<b>Who we are going to deliver it with</b>	LC, UHIM, HIE, HC, NHS, LL, LC, KF, ACS, LBDG, JMT, NP, LGP, LH, FCS, SOI	Appendix 5
	<b>When are we going to deliver it</b>	2008-2012	
	<b>Contributes to SOA Outcome</b>	3,5,6,7,11,12	
	<b>Contributes to LEADER Theme</b>	1,3,4,5	

<b>6.</b>	<b>What are we going to do?</b>	<b>Further develop innovative services &amp; initiatives targeted at 12-18 yr olds, which support and encourage healthy development into adulthood.</b>	<b>Cross plan ref</b>
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li><b>a</b> NC/ ECS will facilitate a Blue Light Disco – to show youth enjoyment can be had without recourse to alcohol &amp; drugs.</li> <li><b>b</b> Support the Safe Highlander initiative for young people.</li> <li><b>c</b> Support the Operation Youth Advantage Initiative</li> <li><b>d</b> Develop mobile phone interpretation and MP3 downloads about the landscape and earth heritage to encourage young people to go out and investigate</li> </ul>	
	<b>Who we are going to deliver it with</b>	NC, HC ECS, AMH, JMT, LGP, LH	Appendix 5
	<b>When are we going to deliver it</b>	2008-2012	
	<b>Contributes to SOA Outcome</b>	4,7,9	
	<b>Contributes to LEADER Theme</b>	2,3,4	

7.	What are we going to do?	Provide services which support older people to continue and enjoy engagement in activities that promote their well-being	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li>a support the local promotion of the ACS More Money In Your Pocket Campaign</li> <li>b Identify or develop web-based diary of opportunities for over 50s in Lochaber - Active Lochaber 50+:</li> <li>c Develop new opportunities for ICT learning for the over 50s - Surfers Club Development</li> <li>d LCCF to provide representation, the handyperson scheme, volunteer visiting service and community car scheme</li> <li>e LGP will work with U3A and similar organisations on providing earth heritage courses including both class room and outdoor teaching</li> </ul>	
	<b>Who we are going to deliver it with</b>	ACS, Active 50, Surfers Club, CDMC, LCCF, AMH, JMT, LGP, LH	Appendix 5
	<b>When are we going to deliver it</b>	2008 - 2012	
	<b>Contributes to SOA Outcome</b>	6,7,9,13,	
	<b>Contributes to LEADER Theme</b>	2,3,4	

### Objective 3. Safer & Stronger

**Key Agencies: Northern Constabulary, Highland Council, NHS Highland**

<b>1</b>	<b>What are we going to do?</b>	<b>Create safer environments by engendering the trust &amp; confidence of all communities within Lochaber.</b>	<b>Cross plan ref</b>
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li><b>a</b> Support strategies for working with the media to improve community safety &amp; perception of crime levels</li> <li><b>b</b> Support partnership working with Vol Orgs to reduce violence against women, children &amp; vulnerable adults</li> <li><b>c</b> Support partnership working with Migrant Workers' Forum, Terrance Higgins Trust to help raise awareness of cultural differences to reduce incidences of hate crime.</li> <li><b>d</b> Support development of CCTV projects within Lochaber</li> <li><b>e</b> Support the Community Safety Action Team's Strategic Plan</li> <li><b>f</b> Support Message in a Bottle Campaign to be relaunched in Lochaber</li> </ul>	
	<b>Who we are going to deliver it with</b>	NC, CSAT, Media Outlets, LWA, AFC, VAL-Lifestyles, HC, NHS, MWSG, Terrance Higgins Trust, ACS,	Appendix 5
	<b>When are we going to deliver it</b>	2008-2012	
	<b>Contributes to SOA Outcome</b>	3,7,9,11,15	
	<b>Contributes to LEADER Theme</b>	1,3,4	

<b>2.</b>	<b>What are we going to do?</b>	<b>Improve safe driving standards through education, encouragement, enforcement &amp; engineering solutions.</b>	<b>Cross plan ref</b>
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li><b>a</b> Support partnership working with the Lochaber Drug &amp; Alcohol Forum to educate public on levels of alcohol whilst driving.</li> <li><b>b</b> Support partnership working to improve the A82</li> <li><b>c</b> Support projects which improve life line roads (single track)</li> <li><b>d</b> support distribution of road safety pack by NC for tourists through various outlets</li> <li><b>e</b> Encourage youth people to participate in pass plus driving course</li> </ul>	
	<b>Who we are going to deliver it with</b>	NC, HC, A82 Partnership working, HC- ECS, OCUK, VS,	Appendix 5
	<b>When are we going to deliver it</b>	2008-2012	
	<b>Contributes to SOA Outcome</b>	3,4,8,9,11	
	<b>Contributes to LEADER Theme</b>	1,3,4	

<b>3</b>	<b>What are we going to do?</b>	<b>Making Safer Communities through the reduction of Alcohol &amp; Illegal Drug consumption.</b>	<b>Cross plan ref</b>
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li><b>a</b> Share information between licensees &amp; police in order to encourage responsible drinking, target individuals who engage in asb &amp; violence in and around licensed premises.</li> <li><b>b</b> Encourage full participation of new training available through Serve Wise</li> <li><b>c</b> Support the education of young people on dangers of illegal drugs &amp; alcohol</li> <li><b>d</b> Support partners sharing information on current trends through local Drug &amp; Alcohol Forum, PubWatch.etc</li> <li><b>e</b> Support the Lochaber Drug &amp; Alcohol Forums strategic plan and national campaigns delivered through HDAAT.</li> <li><b>f</b> Support the reduction in offending behaviour projects throughout Lochaber</li> </ul>	
	<b>Who we are going to deliver it with</b>	LPW, SW, NC, LDAF, HC- Licensing standards officer. HDAAT, VAL-Lifestyles, AFC, LH	Appendix 5
	<b>When are we going to deliver it</b>	2008-2012	
	<b>Contributes to SOA Outcome</b>	3,4,8,9,11	
	<b>Contributes to LEADER Theme</b>	1,3,4	

4.	What are we going to do?	Provide support & guidance for communities to improve local resilience and support structures	Cross plan ref
	How are we going to deliver it (projects)	<ul style="list-style-type: none"> <li>a NHS Highland will continue to work in partnership with other agencies to support communities particularly in remote and rural areas, to develop community resilience through schemes such as Community First Responders and Good Neighbour scheme</li> <li>b Support community liaison through Community Wardens in Fort William &amp; South Lochaber.</li> <li>c Support community liaison through deployment of community based police officers and ensuring contact details are made available if any police stations should be closed temporarily</li> <li>d Support attendance of partnerships within Lochaber –i.e. Community Councils, Drug &amp; Alcohol Forum, Community Safety Team, Event Planning Group.</li> <li>e Support communities to deal with the potential impact of flooding in Lochaber</li> <li>f Support the creation of action plans for medical evacuations from remote areas of Lochaber</li> <li>g Support provision of local community medical facilities e.g. defibrillators , with related training</li> </ul>	
	Who we are going to deliver it with	NC, NHS, SAS, LCCF, ABCG	Appendix 5
	When are we going to deliver it	2008-2012	
	Contributes to SOA Outcome	4,6,9,11,13,15	
	Contributes to LEADER Theme	1,3,4	

<b>5.</b>	<b>What are we going to do?</b>	<b>Reduce the likely rate of incidents by providing support, education &amp; guidance on the prevention of fire.</b>	<b>Cross plan ref</b>
	<b>How are we going to deliver it (projects)</b>	a Support for services which provide fire prevention advice or aids, including advice to young and vulnerable adults including those with hearing and sight impairment	
	<b>Who we are going to deliver it with</b>	NHS, HIFB, VAL –Lifestyles project, Lochaber Deaf Care, Highland Vision, HC ECS, LCCF	Appendix 5
	<b>When are we going to deliver it</b>	2008 - 2012	
	<b>Contributes to SOA Outcome</b>	3,4,7,9	
	<b>Contributes to LEADER Theme</b>	1,3,4	

6.	What are we going to do?	Provide Support & Guidance for Communities to build their capacity in running & owning organisations needed within their community	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li>a Support the voluntary sector in sustaining high levels of volunteering</li> <li>b Support the voluntary sector in accessing funding for community assets</li> <li>c Support the voluntary sector in engaging with CPP to improve quality of life in their communities and having better connected communities</li> <li>d Build the capacity of community organisations through training</li> <li>e Support community &amp; business development work in Lochaber including crofting township development plans</li> </ul>	
	<b>Who we are going to deliver it with</b>	VAL, VH, HC- CLL, CDMC, LCCF, ABCG, LGP, Canna Trust / Community Group, National Trust for Scotland, HIE, Crofters Commission	Appendix 5
	<b>When are we going to deliver it</b>	2008-2012	
	<b>Contributes to SOA Outcome</b>	2,3,4,5,7,10,11,13	
	<b>Contributes to LEADER Theme</b>	1,2,3,4,8	

## Objective 4. Smarter

**Key Agencies: UHI, Lochaber College, Highland Council**

1.	What are we going to do?	Build Centres of Excellence within the regional science base and support commercialisation of R&D	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li><b>a</b> LC will investigate the possibility of expanding the number of degrees it will host on behalf of UHI. Potential areas include Maritime Adventure Management, Inclusive Adventure and Adventure Studies. These areas of study will be underpinned by appropriate research and knowledge transfer activity</li> <li><b>b</b> Partners will work to develop Lochaber schools as outdoor centres of excellence</li> <li><b>c</b> Support projects which build upon the international significance of the area's marine and terrestrial biodiversity to develop relevant training courses in collaboration with further and higher education institutions</li> </ul>	
	<b>Who we are going to deliver it with</b>	LC, UHI Millennium Institute, NHS, HIE, HC, Local Industry, SOI, SNH, FCS, Plant life Scotland, LBAP, local community groups, LGP, SDS	Appendix 5
	<b>When are we going to deliver it</b>	2008 - 2012	
	<b>Contributes to SOA Outcome</b>	1,2,3,4,5,7	
	<b>Contributes to LEADER Theme</b>	1,2,3,5,7,8	

2.	What are we going to do?	Build Centres of Excellence for Business	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li><b>a</b> LC will develop a school for Business Excellence, delivering a full time FE course with clear progression routes to HE.</li> <li><b>b</b> LC will work with partners to ensure that rural businesses are not disadvantaged by developing approaches to learning which can reach out to peripheral areas</li> <li><b>c</b> LC will develop a Skills for Work Programme within the Business Sector</li> <li><b>d</b> LC will refocus and revitalise the Business 'Hub' as a physical and virtual centre for management excellence across Lochaber</li> </ul>	
	<b>Who we are going to deliver it with</b>	LC, UHIM, HIE, HC, CoC, Local Industry, SDS, CDMC, LGP	Appendix 5
	<b>When are we going to deliver it</b>	2008 - 2012	
	<b>Contributes to SOA Outcome</b>	1,2,3,4	
	<b>Contributes to LEADER Theme</b>	3,7,8	

3.	What are we going to do?	Continue to provide access to Lifelong learning in Lochaber's rural communities	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li><b>a</b> LC will conduct a scoping exercise, in conjunction with local steering groups, to determine the most effective methods of delivering learning services to rural communities</li> <li><b>b</b> LC will collaborate with local communities and key agencies to support individuals learning across Lochaber Rural Centres using innovative methods of delivery, and to raise awareness and take-up of learning</li> <li><b>c</b> LC will work to ensure that learners will have the use of modern communications technology, including upgrade of hardware and software as required</li> <li><b>d</b> Support the development of life skills workshop /training support by Lochaber Hope and other community groups</li> <li><b>e</b> VAL will deliver training courses relevant to the voluntary sector, run at An Drochaid</li> <li><b>f</b> Support development of existing local community venues as bases for learning</li> </ul>	
	<b>Who we are going to deliver it with</b>	LC, UHIM, HIE, HC, Local Industry and Local steering groups, VAL, LH, AMH, NP, SDS	Appendix 5
	<b>When are we going to deliver it</b>	2008 - 2010	
	<b>Contributes to SOA Outcome</b>	1,2,3,4,7,11	
	<b>Contributes to LEADER Theme</b>	1,2,3,4,7,8	

4.	What are we going to do?	Increase the skill base in Lochaber by expanding and promoting the range of Further Education and Higher Education courses to meet the needs and aspirations of the area	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li><b>a</b> LC will sustain &amp; enhance current courses and develop new courses as per their development plan.</li> <li><b>b</b> LC will develop and deliver relevant and appropriate additional FE courses.</li> <li><b>c</b> LC will expand courses in Culture and Heritage i.e. radio, traditional music and drama, and will capitalise on the Homecoming 2009 with support for music festivals e.g. by assisting with provision of a venue in Lochaber,</li> <li><b>d</b> NHS Highland will ensure that there is appropriate local knowledge regarding access to health care courses as part of local choice.</li> <li><b>e</b> Support the range of initiatives - more choices, more chances, 16+ learning choices and curriculum for excellence which increase the number of school leavers in positive and sustained destinations, training and apprenticeships &amp; reduce poverty by supporting more people into sustained employment</li> </ul>	
	<b>Who we are going to deliver it with</b>	LC, UHIM, HIE, HC, Local Industry and Local steering groups LEP, NHS CDMC, NP, LH, SDS	Appendix 5
	<b>When are we going to deliver it</b>	2008 - 2010	
	<b>Contributes to SOA Outcome</b>	1,2,3,4,5,7,8	
	<b>Contributes to LEADER Theme</b>	1,2,3,7,8	

5.	What are we going to do?	Strengthen the perception of Lochaber as a quality tourist destination, and support the professionalism of the whole tourism sector	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li><b>a</b> LC will develop and operate new learning programmes in support of OCUK and similar organisations</li> <li><b>b</b> LC will expand its range of Tourism and Hospitality courses available in Lochaber and will develop a range of modules for distance learning and online</li> <li><b>c</b> LC will develop and deliver Skills for Work programmes in Hospitality and Tourism to all Lochaber High Schools</li> <li><b>d</b> LC will focus upon the establishment of Lochaber as an Adventure Studies centre of excellence, which will support the expanding adventure tourism industry through courses, research and consultancy</li> <li><b>e</b> Partners will help existing Arts Venues to promote cultural tourism and encourage use of new and existing community facilities to host shows, events etc</li> <li><b>f</b> Partners will support the development of a Lochaber events strategy</li> </ul>	
	<b>Who we are going to deliver it with</b>	LC, UHIM, HIE, HC, Local Industry and Local steering groups, Local galleries, LEG, AMH, NP, JMT, SDS	Appendix 5
	<b>When are we going to deliver it</b>	2008 - 2010	
	<b>Contributes to SOA Outcome</b>	1,2,3,4,5,7,8,13	
	<b>Contributes to LEADER Theme</b>	1,2,3,7	

6.	What are we going to do?	Provide Opportunities that promote and support the Gaelic language and culture	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li>a Partners will support the delivery of Gaelic beginners evening classes in each rural centre</li> <li>b Support pre school and after school activities which promote the Gaelic language and culture</li> <li>c LC will promote Gaelic courses available through LGDG, partner colleges, and the Online Gaelic Course from Learn Direct</li> <li>d Partners will support the development of traditional music courses</li> <li>e Partners will support the inclusion of Gaelic promotion in Lochaber's local, national and international events strategy</li> <li>f Support projects which develop and promote Gaelic song &amp; music</li> <li>g Support projects (including signage) which develop and promote additional aspects of the Gaelic culture</li> <li>h Support projects which market the use of Gaelic</li> </ul>	
	<b>Who we are going to deliver it with</b>	LGDG, Feis, LC, UHI Millennium Institute, HIE, HC, Local Industry, LEG, Community Partners	Appendix 5
	<b>When are we going to deliver it</b>	2008 - 2010	
	<b>Contributes to SOA Outcome</b> <b>Contributes to LEADER Theme</b>	1,2,3,4,13 2,3,5,7,8	

7.	What are we going to do?	Develop structures which support and encourage the participation of young people in community based activities	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li>a Support the establishment of a Lochaber youth partnership with a local plan to include youth participation</li> <li>b Support events for young people aimed at getting young people more involved in wider Lochaber issues</li> <li>c Develop the engagement of young people into Volunteering including roles such as Special Constables</li> <li>d Support projects which encourage young people to become more involved with all aspects of life in Lochaber</li> <li>e Encourage and strengthen young peoples involvement in community councils and Ward forums</li> </ul>	
	<b>Who we are going to deliver it with</b>	Vol orgs, HC – SW, ECS, VH, NC, CDMC, CC's	Appendix 5
	<b>When are we going to deliver it</b>	2008 - 2012	
	<b>Contributes to SOA Outcome</b>	3,4,9,11,15	
	<b>Contributes to LEADER Theme</b>	1,3,4	

8.	What are we going to do?	Develop 21 <sup>st</sup> century learning environments which make the best use of available resources	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li>a Promote the use of all available buildings and resources for sustainable learning environments including use of NHS and school premises and available technologies (e.g. VC/TC) where appropriate.</li> <li>b Support the restructuring and development of school campuses in and around Fort William to enable delivery of schooling to meet 21<sup>st</sup> century accommodation and learning standards.</li> <li>c Encourage use of the outdoor environment as a key learning medium</li> </ul>	
	<b>Who we are going to deliver it with</b>	NHS, HC, HBP, LGP, CDMC, JMT, NP	Appendix 5
	<b>When are we going to deliver it</b>	By 2012	
	<b>Contributes to SOA Outcome</b>	3,4,5,12	
	<b>Contributes to LEADER Theme</b>	3,4,5	

## Objective 5. Greener

**Key Agencies: Scottish Natural Heritage, Highland Council**

1.	What are we going to do?	Promote and encourage Action on Biodiversity and Geodiversity within Lochaber to Protect our Natural Environment	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li><b>a</b> Support development of marine diversity public sightings network and school sightings programme (biodiversity)</li> <li><b>b</b> To encourage local biological recorders to submit records to local &amp; national recording schemes</li> <li><b>c</b> To encourage reduction in the incidence of uncontrolled muirburning and malicious wildfires in Lochaber by partnership working</li> <li><b>d</b> Support advice given and encourage communities and businesses regarding action on biodiversity</li> <li><b>e</b> Support community and educational projects on biodiversity &amp; geodiversity</li> <li><b>f</b> Support the Introduction of a wild life accreditation scheme for boat operators to protect sea life.</li> <li><b>g</b> Support projects that involve communities in learning about existing and new Highland and Lochaber Biodiversity priority species and habitats</li> </ul>	
	<b>Who we are going to deliver it with</b>	Hebridean Whale Trust, HC, LBDG, HBP, FCS, SNH, HIFB, MCT, Landowners, Foresters, Crofters, Deer Managers, Fish Farming and Fisheries, JMT, Clunes Forest School, SOI, NP, LBF, LGP	Appendix 5
	<b>When are we going to deliver it</b>	By 2012	
	<b>Contributes to SOA Outcome</b>	3,4,10,12,14	
	<b>Contributes to LEADER Theme</b>	2,3,4,5	

2.	What are we going to do?	Encourage the innovative use of energy conservation initiatives and renewable energy sources	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li>a Encourage wave / tidal and energy conservation development on islands</li> <li>b partners will explore the use of wave / tidal power technology in infrastructure development (eg bridges)</li> <li>c Improve grid connections to allow export of renewable energy sources</li> <li>d Encourage community energy conservation initiatives</li> <li>e Support local communities in maximising positive benefits from commercial renewable energy schemes</li> <li>f Encourage community – led schemes to substitute wood fuel for non- renewable heating fuels.</li> </ul>	
	<b>Who we are going to deliver it with</b>	HC, HIE, NHS, ALT, Cross Border Partnerships (Interreg v), LEG, AMH, JMT, ABCG,	Appendix 5
	<b>When are we going to deliver it</b>	By 2012	
	<b>Contributes to SOA Outcome</b>	10,14	
	<b>Contributes to LEADER Theme</b>	4,6	

3.	What are we going to do?	Support & encourage the reduction, re-use, recycling and responsible disposal of all waste throughout Lochaber communities	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li>a Partners will endeavour to promote the use of recycled materials and ensure that where possible waste is appropriately recycled</li> <li>b Support the development of island waste management models</li> <li>c Support opportunities for re-use and composting in communities and business</li> <li>d Support innovative community projects on the reduction, re-use and recycling of waste material</li> </ul>	
	<b>Who we are going to deliver it with</b>	Lochaber Partners, cross border partnership (Interreg v), KF, LEG, JMT, LH	Appendix 5
	<b>When are we going to deliver it</b>	2008 - 2012	
	<b>Contributes to SOA Outcome</b>	14	
	<b>Contributes to LEADER Theme</b>	4,5	

4.	What are we going to do?	Provide learning opportunities in the local area to inform, educate and involve the community in environmental issues and impacts	Cross plan ref
	<b>How are we going to deliver it (projects)</b>	<ul style="list-style-type: none"> <li>a Support the development of the Land Based Forum in 2008/9</li> <li>b Promote and support environmental events and educational opportunities in Lochaber area</li> <li>c Develop a scheme to work with young people to train them in hill farming to help protect earth and /or other heritage sites (sheep back on the hills)</li> </ul>	
	<b>Who we are going to deliver it with</b>	LP, LBF, NP, LBDG, JMT, LGP, LH	Appendix 5
	<b>When are we going to deliver it</b>	2008-2012	
	Contributes to SOA Outcome	1,2,3,10,12	
	Contributes to LEADER Theme	1,2,3,5	



**The Lochaber Partnership is made up of the following partners:**

Association of Lochaber Community Councils  
British Waterways Board  
Careers Scotland  
Forestry Commission Scotland  
Fort William and District Chamber of Commerce  
Highland Council  
Highlands and Islands Enterprise  
Highlands and Islands Fire and Rescue Service  
Job Centre Plus  
Lochaber College  
Lochaber Housing Association  
Lochaber Trades Council  
Mallaig and District Chamber of Commerce  
Maritime and Coastguard Agency  
NHS Highland  
Northern Constabulary  
Scottish Environmental Protection Agency  
Scottish Natural Heritage  
Scottish Water  
Visit Scotland  
Voluntary Action Lochaber

**LEADER Lochaber Local Action Group Members**

**AGENCY PARTNERS**

Highland Council  
Scottish Natural Heritage  
Forestry Commission  
Highlands and Islands Enterprise  
Lochaber College

**NON-AGENCY PARTNERS**

Lochaber Community Care Forum  
Outdoor Capital of the UK  
Lochaber Street Work  
Voluntary Action Lochaber  
Lochaber Rural Education Trust  
Kinlochleven Community Trust  
Shirlie Project  
The Sunart Centre

## APPENDIX 3

### LOCHABER COMMUNITY PLANNING ACRONYMS

AFC	Action For Children	LAF	Lochaber Access Forum
ACS	Age Concern Scotland	LBF	Lochaber Land Based Forum
ALCC	Association of Lochaber Community Councils	LBDG	Lochaber Biodiversity Group
ALT	Ardnamurchan Lighthouse Trust	LC	Lochaber College
AMH	Ardgour Memorial Hall	LCCFRP	Lochaber Childcare & Family Resource Partnership
BWB	British Waterways Board	LCCF	Lochaber Community Care Forum
CAB	Citizens' Advice Bureau	LCU	Lochaber Credit Union
CDMC	Croft Digital Media Centre (Lch Comm) Ltd	LDAF	Lochaber Drug & Alcohol Forum
CITB	Construction Industry Training Board	LE	Lochaber Enterprise
CofC	Chambers of Commerce	LEG	Lochaber Environmental Group
SDS	Skills Development Scotland	LEP	Lochaber Employability Partnership
CSAT	Community Safety Action Team	LEG	Lochaber Event Group
DAP	Disability Access Panel	LGDG	Lochaber Gaelic Development Group
DWP	Department of Work and Pensions	LGP	Lochaber Geopark
EC	Employers' Coalition	LHA	Lochaber Housing Association
FCS	Forestry Commission Scotland	LHDF	Lochaber Housing Development Forum
HC	Highland Council	LHortA	Lochaber Horticultural Association
HDAAT	Highland Drug & Alcohol Team	LH	Lochaber Hope
HHA	Highland Housing Alliance	LL	Lochaber Larder
HIE	Highland & Islands Enterprise	LLHP	Lochaber Local Health Partnership
HIFB	Highland & Island Fire Brigade	LMC	Lochaber Motorcycle Club
HRP	Highland Rail Partnership	LP	Lochaber Partnership
HYC	Highland Year of Culture	LPW	Lochaber Pub Watch
IC	Inverness College	LTF	Lochaber Transport Forum
IEHT	Isle of Eigg Heritage Trust	LWA	Lochaber Women's Aid
IRT	Isle of Rum Trust	MNWFA	Mallaig and North West Fishermen's Association
JCP	Job Centre Plus	MWSG	Migrant Workers Support Group
JMT	John Muir Trust	MCT	Morar Community Trust
KSC	Kilmallie Shinty Club	MCA	Mountain Culture Association
KF	Knoydart Foundation		

NC Northern Constabulary  
NP Nevis Partnership  
NR Nevis Radio  
OCUK Outdoor Capital of the UK  
SAS Scottish Ambulance Service  
SW Serve Wise  
SOI Sunart Oakwoods Initiative  
UHI University of the Highlands and Islands  
VAL Voluntary Action Lochaber  
VH Volunteering Highland  
VISH Visual Impairment Services Highland  
VS Visit Scotland  
WACC West Ardnamurchan Community Council  
WHW West Highland Wheelers

SC Scottish Cycling  
SG Scottish Government  
SEPA Scottish Environment Protection Agency  
SHAW Scotland's Health at Work  
SNH Scottish Natural Heritage

**LIST OF CONSULTATION RECIPIENTS AND RESPONDANTS (✓)**

**Partners**

- ✓ Ass of Lochaber Community Councils
- ✓ British Waterways Board
- ✓ Careers Scotland
- ✓ Forestry Commission Scotland  
Fort William & District Chamber of Commerce
- ✓ Highland Council
- ✓ Highlands & Islands Enterprise
- ✓ Highlands & Islands Fire and Rescue Service
- ✓ Job Centre Plus
- ✓ Lochaber College  
Lochaber Housing Association  
Lochaber Trades Council  
Mallaig and District Chamber of Commerce
- ✓ Maritime and Coastguard Agency
- ✓ NHS Highland
- ✓ Northern Constabulary  
Scottish Environmental Protection Agency
- ✓ Scottish Natural Heritage  
Scottish Water  
Visit Scotland
- ✓ Voluntary Action Lochaber

**Councillors**

- Bill Clark
- ✓ Allan Henderson  
Eddie Hunter  
Donald Cameron
- ✓ Dr Michael Foxley  
Bren Gormley  
Brian Murphy

**VAL Membership**

- 2 Lochs Youth & Community Project  
Abbeyfield Ballachulish
- ✓ ABC Group  
ACT Lochaber
- ✓ Action for Children  
Action for Seniors in Kinlochleven  
Advocacy Highland
- ✓ Age Concern  
Air Training Corps 1730 (Lochaber) Squadron
- ✓ Arainn Shuaineirt
- ✓ Ardgour Memorial Hall  
Astley Hall  
Ballachulish Community Hall Association  
Ballachulish Shinty Club  
Banavie Primary & Nursery Parent Council  
Birchwood Highland  
Brackletter Travelling Association  
Caol Artz  
Caol Primary School  
Caol Youth Centre  
Clan Cameron Charitable Trust  
Comann nam Parant  
Crossroads Caring Scotland - Lochaber  
Cruse Bereavement Care Scotland (Lchbr)  
Dyslexia Lochaber  
Feis Nan Garbh Chriochan

Fort Augustus & Glenmoriston Community Co  
 Fort Augustus Golf Club  
 Fort William Community Council  
 Fort William RC Primary School  
 Friends of Mallaig & District Swimming Pool  
 Friends of West Highland Lines  
 Glencoe & Glen Etive Community Council  
 Glencoe Village Hall Council  
 Glenfinnan Community Council  
 Glengarry & District Community Association  
 Glengarry Badminton Club  
 Glengarry Centre  
 ✓ Glenuig Community Association  
 Highland Cancer Care  
 Highland Mountain Culture Association  
 Inverlochy Play Group  
 Inverlochy Primary School  
 ✓ Isle of Muck Committee  
 Kentallen & Duror Community Centre  
 Key Housing Association  
 Kilmallie Community Company  
 Kilmallie Community Council  
 Kilmallie Hall  
 Kilmallie Singers  
 ✓ Kinlochleven Community Trust  
 Kinlochleven Primary School  
 Kinlochleven Sports & Com. Centre  
 Linnhe Leisure Ltd  
 Lochaber & District Piping Society  
 Lochaber & District Wild Country Panel  
 Lochaber & Lorn Ramblers' Association  
 Lochaber Action on Disability  
 Lochaber Art Club

Lochaber Artistic Roller Skating Club  
 Lochaber Bee Keepers Association  
 Lochaber Camanachd Club  
 Lochaber Care & Repair  
 Lochaber Childminding Network  
 ✓ Lochaber Childcare & Fmly Resce Pnshp  
 ✓ Lochaber Citizens Advice Bureau  
 ✓ Lochaber College  
 ✓ Lochaber Community Care Forum  
 Lochaber Credit Union  
 Lochaber Deaf Care  
 Lochaber Disability Access Panel  
 ✓ Lochaber Environmental Group  
 Lochaber Fisheries Trust  
 ✓ Lochaber Gaelic Development Group  
 ✓ Lochaber Geopark  
 Lochaber Gymnastics Club  
 Lochaber High School Parent Council  
 ✓ Lochaber Hope  
 Lochaber Hydrotherapy Pool  
 Lochaber Mountain Rescue  
 Lochaber Music Charitable Trust  
 Lochaber Music Festival Association  
 Lochaber Music for All  
 Lochaber Out of School Care  
 Lochaber Outdoor Learning Partnership  
 Lochaber Rural Complex Ltd  
 Lochaber Schools Pipe Band  
 Lochaber Street League Football  
 ✓ Lochaber Transport Forum  
 Lochaber Women's Aid  
 Lochaber Yacht Club  
 Lochaline Village Hall

Lochleven Community Minibus Association  
 Loudon, Hamish  
 Mallaig & District Canoe Club  
 Mallaig & District Swimming Pool  
 Meur Lochabair  
 Mingarry Church Hall  
 Moralee, D S  
 Morar Community Council  
 ✓ Morar Community Trust  
 Mossspark Care Centre  
 Mr Oswald Veitch  
 Mrs Anna MacSween  
 Multiple Sclerosis Society  
 Nevis Community Radio Action Group  
 ✓ Nevis Partnership  
 ✓ Nevis Radio  
 Outdoor Capital of the UK  
 Parish of Morar & Mallaig  
 Plantation Community Association  
 Plantation Youth Club  
 Porteous Mr (D)  
 Real Treat Productions  
 Rotary Club of Lochaber  
 Roy Bridge Memorial Hall  
 Roy Bridge Primary School PTA  
 Royal Scottish Country Dance Soc. (Lochbr)  
 S.A.I.L - Sail Away In Lochaber  
 S.L.U.G - Sunny Lochaber United Gardners  
 Scottish Mountain Heritage Collection  
 Sea Cadet Corps  
 Shopmobility Lochaber  
 Spean Bridge Community Centre  
 Spean Bridge Golf Club

Spean Bridge Primary School PTA  
 St. Mary's Church  
 St. Marys Primary School PTA  
 Sunart Community Company  
 Surfers Club  
 SWRI Lochaber Branch  
 Talk Lochaber  
 Terrence Higgins Trust  
 ✓ The Knoydart Foundation  
 United Free Church of Scotland  
 University of the Third Age  
 Upper Achintore Primary School  
 Village Tots Playgroup  
 Volunteering Highland  
 West Highland Museum  
 Women for Women, Lochaber

#### **Additional List**

A82 Partnership  
 Achaphubuil Crofters  
 Acharacle Community Company  
 ✓ Ardnamurchan Lighthouse Trust  
 ✓ Canna  
 Community Safety Local Action Team  
 HC Social Work Services  
 HDAAT  
 Hebridean Whale Trust  
 HICEC  
 Highland Council TEC Services  
 ✓ Highland Vision Services  
 ✓ Isle of Rum Trust  
 Isle of Eigg Trust  
 ✓ John Muir Trust

- Kilmallie Shinty Club
- ✓ Knoydart Forest Trust
- Lochaber Access Forum
- ✓ Lochaber Biodiversity Action Group
- Lochaber Drug & Alcohol Forum
- ✓ Lochaber Employability Partnership
- ✓ Lochaber Events Strategy Group
- ✓ Lochaber Health Partnership
- Lochaber Housing Association
- Lochaber Housing Development Forum
- ✓ Lochaber Land Based Forum
- Lochaber Larder
- Lochaber LIGs
- Lochaber Pub Watch
- Lochaber Servewise
- Lochaber Tourism Forum
- Lochaber Youth Forum
- Lochaber Youth Minds
- Lochaber Youth Partnership
- Mallaig Harbour Trust
- Migrant Workers Forum
- Morvern Community Development Company
- Morvern Community Woodlands
- Morvern Community Woodlands
- Mountain Culture Association
- Rural Skills Project
- ✓ Skills Development Scotland
- Social Work Services (Children & Families)
- ✓ Sunart Oakwoods Initiative

**Stakeholders**

Alzheimer Scotland Lochaber Branch Am Baile
------------------------------------------------

Caol Regeneration Company Ltd
Citizens Advice Scotland
Contact the Elderly
Family First
✓ Glenuig Community Association
H&I Local Food Network
HC Rangers
Highland Youth Voice
Lomairt aig an Oir
MID CHP - Lochaber Locality
Nevis Centre
Partnerships for Wellbeing
Promoters Arts Network
PSPB
✓ RSPB Scotland
Scottish Youth Parliament
Watercolour Music
✓ Youth Development Officer - Highland Council

Please note that a group or organisation may have fed into this plan through a lead stakeholder or partner community group rather than directly. Therefore, although the group or organisation may not be ticked as a *direct* respondent in this document, their view may have been taken into account indirectly.

## Cross Reference for Business / Development Plans

<u>Name of Organisation</u>	<u>Web address</u>	<u>e-mail</u>
1. ABC Group	<a href="http://www.uplandecology.co.uk">www.uplandecology.co.uk</a>	gary@uplandecology.co.uk
2. Community Safety Local Action Team		dot.ferguson@highland.gov.uk
3. Croft Digital Media Centre (Loch Com) Ltd		robert@fired-art.co.uk
4. Events Group		john.okane@highland.gov.uk
5. Highland Council	<a href="http://www.highland.gov.uk">www.highland.gov.uk</a>	dot.ferguson@highland.gov.uk
6. Highlands & Islands Enterprise	<a href="http://www.hie.co.uk/lochaber">www.hie.co.uk/lochaber</a>	david.oxley@hient.co.uk
7. Isle of Canna	<a href="http://www.nts.org.uk/Property/76/">www.nts.org.uk/Property/76/</a>	abennett@nts.org.uk
8. Isle of Eigg Heritage Trust	<a href="http://www.isleofeigg.org">www.isleofeigg.org</a>	
9. Isle of Muck	<a href="http://www.isleofmuck.com">www.isleofmuck.com</a>	ruthharland@hotmail.com
10. John Muir Trust	<a href="http://www.jmt.org">www.jmt.org</a>	
11. Kinlochleven Community Trust	<a href="http://www.kinlochleven.co.uk">www.kinlochleven.co.uk</a>	moira@kinlochleven.co.uk
12. Knoydart Foundation	<a href="http://www.knoydart-foundation.com">www.knoydart-foundation.com</a>	angela@knoydart.org
13. Land Based Forum		liz.paul@lantra.co.uk
14. Lochaber Biodiversity Group	<a href="http://www.highlandbiodiversity.com">www.highlandbiodiversity.com</a>	lorna_anness@hotmail.com
15. Lochaber College	<a href="http://www.lochabercollege.co.uk">www.lochabercollege.co.uk</a>	Georgina.Morrison@lochaber.uhi.ac.uk
16. Lochaber Community Care Forum	<a href="http://www.hccf.org.uk">www.hccf.org.uk</a>	LCCFORUM@aol.com
17. Lochaber Drug and Alcohol Forum	<a href="http://www.hdaat.org.uk">www.hdaat.org.uk</a>	Marion.Smith@Valochaber.org
18. Lochaber Employability Partnership		simon.jeffrey@highland.gov.uk
19. Lochaber Geopark Association	<a href="http://www.lochabergeopark.org">www.lochabergeopark.org</a>	keith@lochabergeopark.org.uk
20. Lochaber Local Health Partnership		emma.tayler@highland.gov.uk
21. Lochaber Transport Forum	<a href="http://www.lochabertransportforum.org.uk">www.lochabertransportforum.org.uk</a>	peggy@lochabertransport.org.uk
22. Morar Community Trust		axqm07@dsl.pipex.com
23. Nevis Partnership	<a href="http://www.nevispartnership.co.uk">www.nevispartnership.co.uk</a>	admin@nevispartnership.co.uk
24. RSL Childcare & Family Resource Partnership	<a href="http://www.lochaberchildcarepartnership.org">www.lochaberchildcarepartnership.org</a>	sam.brogan@highland.gov.uk
25. Skills Development Scotland	<a href="http://www.skillsdevelopmentscotland.co.uk">www.skillsdevelopmentscotland.co.uk</a>	philip.leckie@careers-scotland.org.uk
26. Voluntary Action Lochaber	<a href="http://www.valochaber.org">www.valochaber.org</a>	Flora.McKee@valochaber.org
27. British Waterways	<a href="http://www.scotland.gov.uk">www.scotland.gov.uk</a>	Ailsa.Andrews@britishwaterways.co.uk
28. Isle of Rum Community Trust	<a href="http://www.isleofrum.com">www.isleofrum.com</a>	
29. Scottish Natural Heritage	<a href="http://www.snh.org">www.snh.org</a>	stewart.sandison@snh.gov.uk

## LOCHABER PARTNERSHIP COMMUNITY PLAN - COMMUNITY CONSULTATION PROCESS OUTLINE

The Lochaber Partnership is committed to ensuring that consultation processes are developed in line with the National Standards for Community Engagement. These are set out as follows:

1. INVOLVEMENT: *we have identified and involved the people and organisations that have an interest in the focus of the engagement (see Appendix 4)*
2. SUPPORT: *we have used a variety of communication methods – newsletters, e-mails, Ward Fora etc*
3. PLANNING: *we have used a three stage approach, including past interviews, questionnaires for the earlier community plan carried out by VAL, extended it to encompass the original LEADER consultation and refined this reviewed model with over 150 partners.*
4. METHODS: *we have agreed the methodology and scope, involving all Lochaber Partnership members at the outset*
5. WORKING TOGETHER: *We have agreed procedures and these will be refined for the review and monitoring process*
6. SHARING INFORMATION: *we will feed back the outcome of this consultation to all consultees and encourage them to use the plan to develop their own projects further*
7. WORKING WITH OTHERS: *we will continue to work effectively at all levels with partners. This plan gives an excellent basis for ongoing co-operation*
8. IMPROVEMENT: *we will further develop the skills, knowledge and confidence of all the participants, by offering the ongoing support of the wider Lochaber Partnership*
9. FEEDBACK: *we will feed back the results of the engagement to the wider community and agencies affected*
10. MONITORING AND EVALUATION: *we will monitor and evaluate whether the engagement achieves its purposes and meets the national standards for community engagement*

## **MONITORING & REVIEW MECHANISM**

The Lochaber Community Development Plan sets out a range of projects and aspirations for the community in Lochaber. Almost all of these activities directly contribute to the Scottish Government's strategic objectives, the Highland Council's Single Outcome Agreement and the LEADER themes. However, to be meaningful, they must be reviewed and monitored to ensure continued progress and to attempt to identify difficulties, which may be preventing a project coming to fruition.

To this end, the Lochaber Partnership will carry out a formal annual review for presentation at each AGM.

The plan will be monitored by 'Thematic' groups based on the five Scottish Government's strategic objective headings. Membership of each of these groups will reflect Lochaber Partnership partners who have a lead interest or responsibility in each area. In addition, the groups will also have the ability to extend membership on a co-opted basis, to organisations and groups who have appropriate expertise or knowledge. If any issues pertaining to the delivery of the plan priorities are identified, and subsequently cannot be moved forward by the 'Thematic' group in the first instance, these will be reported to the Main Partnership which will attempt to collectively identify solutions.

The 'Thematic' groups will report to the full Lochaber Partnership on a rolling basis.

To aid the 'thematic' groups, all partners who are currently mentioned in the plan will be asked to complete and return a simple pro forma indicating the current status of their projects and identifying any barriers to progress completion. These returns will be fed into each of the thematic groups. Further development on the layout of the plan will be progressed in view to providing readers with a 'progress' status for each priority.

Additionally, as partners become aware of new projects these can be added to the Plan at any point, by contacting the Partnership Secretariat (contact details at Page 2)

## INDICATIVE PROJECTS

**Objective 1 - Wealthier and Fairer**

- Encouragement of sustainable tourism on the islands, through the establishment of sustainable tourism strategies etc
- Provide a Community Cinema in Digital Format- enabling a state of the art facility
- Creation 24hour technology based micro tourist information facility and summer café for visitors – Ardgour Memorial Hall
- Support development of a promotional leaflet for walks and cycle routes in north Lochaber in partnership with local Community Council and the ABC Group
- The NP will continue to assist in the development of the Scottish Mountaineering Heritage Collection and to ensure both virtual and physical access to the collections
- work to ensure that an affordable broadband service is available to all rural communities in Lochaber
- support MCT to erect a multi functional community owned eco friendly pavilion for changing rooms, public toilets, showers and café

**Objective 2 - Healthier**

- Creation of paths network and improvements to play area – Ardnamurchan Lighthouse Trust
- Development of multi purpose community centre on the Isle of Muck
- Development of improved club house /changing facilities Kilmallie Shinty Club
- Support MCT with their plan to improve access to Tougal beach and a camping area by Loch Morar
- John Muir Trust will promote responsible and sustainable use of Ben Nevis
- Improve walking routes and access infrastructure around Achnacarry, per ABC local planning day Jan 08
- Further develop the toy library service to satellite / outreach to rural Lochaber

### Objective 3 – Safer and Stronger

- NC to distribute road safety pack for tourists through various outlets
- Encourage Youth to participate in pass plus driving course
- Support the NC Strategy for working with the media to improve community safety & perceptions of crime levels
- Support Message in a Bottle Campaign to be relaunched in Lochaber
- Maintain existing interpretation and other boards/signs to ensure Lochaber appears to be, and becomes, a well organised and a caring community
- Support the reduction in offending behaviour projects throughout Lochaber
- Reduce or remove the potential for flooding in the Fort William /Caol/Corpach area
- Formulate an action plan for medical evacuations from remote areas of Lochaber
- Provide advice and support for fire prevention with young tenants aged 16-25yr
- Provide advice and support for Hearing and Sight Impaired persons

### Objective 4 - Smarter

- LC will refocus and revitalise the Business 'Hub' as a physical and virtual centre for management excellence across Lochaber
- Digital Media by the Cinema can help business improve through the knowledge of what it can bring to their business
- work together with volunteer groups, Lochaber Business Group and Lochaber College to undertake a range of courses to promote lifelong learning
- NHS Highland will ensure that there is appropriate local knowledge regarding access health care courses as part of local choice.
- NP will continue to provide financial support and a realistic training environment for the SVQ Environmental Studies courses at LC
- Ardgour Memorial Hall renovation will provide a quality venue for the arts and other performances
- Support Youth development projects in North Lochaber in partnership with Spean Bridge, Roy Bridge and Achnacarry Community Council
- Development of project to support signage (cultural & heritage) by Lochaber Geopark

## Objective 5: Greener

- Support a Local Biodiversity Officer to promote the Lochaber BAP
- Advise and encourage land, marine and freshwater fisheries managers regarding action on biodiversity
- Support implementation of Lochaber Biodiversity Action Plan and encourage development of associated Species and Habitat Action Plans
- Support the NP initiatives outlined in the Nevis Strategy and the Nevis Business Plan
- Development of Wind Turbine with interpretation and weather station - Ardnamurchan Lighthouse Trust
- NHS highland will continue to develop and implement environmental strategies particularly in respect of premises and building plans, e.g. use of alternative fuel sources (FW Health Centre)
- Develop a scheme to work with young people to train them in hill farming to help protect earth and /or other heritage sites (sheep back on the hills)