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Issue 4

*“Ag eisdeachd ri ar coimhearsnachdan”*  
**Plana Leasachadh-Coimhearsnachd Loch Abar**



*“listening to our communities”*  
**LOCHABER COMMUNITY DEVELOPMENT PLAN**

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## APPENDICES

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### *ACKNOWLEDGEMENT*

The Lochaber Community Development Plan has been produced by the Lochaber Partnership in consultation with a wide range of agency partners, community enterprises and individuals.

LEADER funding was used to pay for the development costs of the original plan (issue 1). Thanks go to everyone who has contributed time to review and update sections enabling the production of issue 2 of the plan. Lochaber Partnership looks forward to seeing the projects contained within it progress.

# LOCHABER'S COMMUNITY PLAN 2008 - 2012

## INTRODUCTION

Lochaber is an area, which, over many years, has developed excellent partnership working – between agencies, between voluntary groups and between communities. This was recognised by Audit Scotland in the “Audit of Best Value and Community Planning” - April 2006 which states *“In Lochaber, community planning is highly developed, service delivery between partners is often seamless, and agency boundaries and traditions are less important than the quality of service that the public receives.”*

This ‘tradition’ continues despite changing organisational structures both within the agency and other sectors – the over-riding obligation always being service to the Lochaber communities.

## CHALLENGES and OPPORTUNITIES

Lochaber faces many challenges, but equally has many strengths. Transport links are critical to maintaining a vibrant local economy. The improvement to the A82 continues to be one of the highest priorities for local agencies and communities and a lobbying campaign continues throughout 2008. An affordable housing stock as well as good water and sewerage infrastructure is also crucial to the economic success of the area. Migrant workers are welcome in the area and are important in increasing business effectiveness. The dependence on tourism is both a strength and a weakness and a broadening out of the ‘shoulder months’ is seen as vital to ensuring year-round employment opportunities.

Lochaber is an internationally known destination, thanks to both its natural and cultural heritage as well as more recent activities such as the Downhill Mountain Bike events. The Outdoor Capital of the UK and many similar organisations promote Lochaber across the world and its iconic status is now recognised by UNESCO, which recently awarded the area ‘European Geopark’ status. The increasing knowledge and understanding of Gaelic, its role in history and impact on the Lochaber culture today is actively encouraged in projects of every type. Other key growth areas in the economy include aquaculture, forestry, renewable technologies and the creative and cultural industries. Set against a backdrop of an increasing population, Lochaber has every reason to look forward to its future.

The area is also fortunate to have outstanding education facilities, which maximise the opportunities for young local people and provide businesses with a well-trained workforce.

## THE PLAN

The Lochaber Partnership, Lochaber's community planning partnership, has consulted widely to produce this development plan, which reflects the amazing breadth of voluntary, partnership and agency activity in the area today.

It has been written to encompass the purpose and strategic objectives of the Scottish Government, the new Highland Council's Single Outcome Agreement and the LEADER themes that will shape the work of the Lochaber Partnership over the next few years. The document shall be a living document that will change and evolve with time with partners' participation and input. It will require to be reviewed on an annual basis to ensure that the priorities and projects of Lochaber are recorded as they emerge and are achieved. The mechanism for review is outlined at *Appendix 6*

**If you wish more information about the Lochaber Partnership, community planning in Lochaber or this plan, contact the Secretariat by any of the following methods:**

**e-mail: [dot.ferguson@highland.gov.uk](mailto:dot.ferguson@highland.gov.uk) or [emma.taylor@highland.gov.uk](mailto:emma.taylor@highland.gov.uk) Tel: 01397 707232 or write to:**

**Lochaber Partnership, c/o The Highland Council, Lochaber House, High Street, Fort William PH33 6EL**

## SCOTTISH GOVERNMENT OBJECTIVES

In May 2007, the new Scottish Government set out its purpose and strategic objectives to focus Government and public services on creating a more successful country, with opportunities for all of Scotland to flourish, through increasing sustainable economic growth. These five Strategic Objectives (<http://www.scotland.gov.uk/About/purposestratobjis>), which we use as the basis for our plan, are:

**Wealthier and Fairer – Healthier - Safer and Stronger – Smarter – Greener**

## SINGLE OUTCOME AGREEMENT

The Government worked with local authorities to produce a Single Outcome Agreement, which set out 15 national and local outcomes as detailed on the following page:

National and Local Outcomes:

- 1. We live in a Scotland that is the most attractive place to do business in Europe**
- 2. We realise our full economic potential with more and better employment opportunities for our people**
- 3. We are better educated, more skilled and more successful, renowned for our research and innovation**
- 4. Our young people are successful learners, confident individuals, effective contributors and responsible citizens**
- 5. Our children have the best start in life and are ready to succeed**
- 6. We live longer, healthier lives**
- 7. We have tackled significant inequalities in Scottish society**
- 8. We have improved the life chances for children, young people and families at risk**
- 9. We live our lives safe from crime, disorder and danger**
- 10. We live in well designed, sustainable places where we are able to access the amenities and services we need**
- 11. We have strong resilient and supportive communities where people take responsibility for their own actions and how they affect others**
- 12. We value and enjoy our built environment and protect and enhance it for future generations**
- 13. We take pride in a strong fair and inclusive national identity**
- 14. We reduce the local and global environmental impact of our consumption and production**
- 15. Our public services are high quality, continually improving, efficient and responsive to local people's needs**

In Highland the purpose of the Single Outcome Agreement (referred to as the SOA or Agreement) is to identify areas for improvement and to deliver better outcomes for our residents and visitors, through specific commitments made by the Council, its community planning partners and the Scottish Government. The SOA is available at <http://www.highland.gov.uk/NR/rdonlyres/E54BFEF5-777C-40D8-8597-80C42F5C8517/0/SingleOutcomeAgreement.pdf>

## LEADER

As part of our commitment to communities in Highland, the Highland Well-being Alliance (now known as the Highland Public Services Partnership) the community planning partnership for Highland, put forward an ambitious bid for LEADER funding, an EU funding stream designed to support communities. This has resulted in approximately £14 million being available to Highland in the period to 2013. The Lochaber Partnership (Lochaber's community planning partnership – membership at *Appendix 1*) has established a Local Action Group (*Appendix 2*) to deliver around £1 million of this funding in Lochaber.

The objectives of LEADER are to increase the capacity of local rural community and business networks, to build knowledge and skills, to encourage innovation and co-operation to enable local development. The overall aim of the LEADER local development strategy for Highland is to:

*To enable people in the Highlands to realise their ambitions to live in communities where they can fulfil their personal, social and economic potential.*

The eight themes for LEADER are:

- 1. Local Development Strategies**
- 2. Culture & Heritage**
- 3. Training & Learning Opportunities**
- 4. Access to Activities, Facilities & Services**
- 5. Land, Environment and Access to the Countryside**
- 6. Renewables**
- 7. Tourism**
- 8. Social Enterprises & Micro-Businesses**

More information about LEADER funding can be obtained from [www.highlandleader.com](http://www.highlandleader.com) and the Project Officer can be contacted either by e-mail: [martin.culbertson@highland.gov.uk](mailto:martin.culbertson@highland.gov.uk) or telephone 01397 707209.

## LOCHABER SNAPSHOT

Lochaber is an area of outstanding beauty, which draws visitors from across the world. The highest mountain, deepest loch and most westerly point in mainland Britain can all be found here, and we are spoiled by their sense of permanence and security which few other areas can match. However, the stunning landscapes are merely a backdrop to the myriad of people living here and the activity going on, which makes living in Lochaber today such a privilege.

### POPULATION

For local authority purposes, Lochaber is split into two wards - Fort William and Ardnamurchan (Ward 22) and Caol and Mallaig (Ward 12). Ward 22 has a population of almost 11,400 with the main centres being Fort William, Ballachulish, Kinlochleven and Strontian. Ward 12 has a population of over 7,500 and like Ward 22, has below average population density and a population profile, which is similar to the Highland average.

The overall population fell fractionally between 2001 and 2005 with significant falls in parts of Caol balanced by inward migration to the rural areas with the coastal area popular with house buyers from outside Highland. 500 overseas migrant workers moved to Caol and Fort William between 2002 and 2006, 300 from Eastern Europe.

### AGE STRUCTURE

In 2005, 53% of the population of Lochaber was under 45 – recent trends indicate a slightly ageing population, which will present the area with new challenges. Areas with higher numbers of retired residents tend to generate lower levels of economic activity, which can in turn reduce community confidence, and the sustainability of services. This is a greater challenge in widespread rural areas.

### EDUCATION

A large percentage of school leavers in Lochaber (48% in 06/07) go on to full-time employment. Approximately 41% of Lochaber pupils go on to higher or further education or training.

### HOUSE PRICES

In common with much of the rest of Highland, house prices escalated in the period between 2002 – 2005, although not at quite as fast a pace. The shortage of affordable housing is one of the key economic constraints in Lochaber.

### ECONOMY

The economy in Lochaber remains relatively stable at this time, despite increasingly difficult worldwide trading conditions. The unemployment rate in October 2008 was 1.3%, a 0.1% increase on the previous two years. The Highland unemployment rate in October was 1.8%. Seasonal swings are also prevalent.

Lochaber's key sectors are the primary industries, tourism and manufacturing. The largest employment sector is 'distribution, hotels and restaurants', which accounts for around one-third of local jobs. Most companies employ fewer than 50 people and there are a particularly high number of business start-ups.

### CRIME

Crime rates throughout Highland remain low with a crime rate of 637 per 100,000 population in 2004-05. This figure contributes significantly to the high quality of life enjoyed by residents.

### VOLUNTARY ACTIVITY

Due to the large geographical area of Lochaber with many small rural communities there are a higher number of Voluntary Organisations per head of population compared to the rest of Scotland. The Voluntary Sector is vital to the well being of this community as it delivers many services that would not be available other wise.

**Full details  
can be found at**

**<http://www.hie.co.uk/HIE-economic-reports-2007/Economic-report-Lochaber-2007.pdf>**

## The Five Objectives of The Lochaber Development Plan with Sub Headings

Governments Strategic Objective		What we are going to do	Wealthier & Fairer	Healthier	Safer & Stronger	Smarter	Greener	Single outcome agreement	Leader Theme
Wealthier & Fairer	1	Strengthen the image of Lochaber as a tourist destination of choice, and improve the quality of the tourism offering locally		√		√		1,2,3,4	2,3,4,7
	2	Provide the opportunities and conditions for businesses to grow and become more productive			√	√	√	1,2,7	3,4,7,8
	3	Assist communities and social enterprises to develop the social economy and strengthen the communities in which they operate			√	√		2,10	3,7,8
	4	Maintain high levels of economic activity amongst individuals, whilst increasing median earnings				√		1,2,3,	3,8
	5	Encourage population growth and economic prosperity across the whole of Lochaber			√	√		1,2	4,8
Healthier	1	Support safe, responsible use of the natural environment for health promoting activity					√	1, 5, 11, 12	4,5
	2	Jointly promote opportunities for increased physical activity and physical & mental health promotion for children and young people			√			1, 2, 3, 11, 15	3,4,5
	3	Support development of innovative and sustainable family support services which meet the changing needs of our communities	√		√			1, 2, 11, 13, 15	3,4
	4	Encourage the adoption of healthier life choices by providing enhanced, locally based projects and initiatives			√	√	√	1, 3, 4, 11, 12	1,3,4
	5	Develop and sustain resources that support personal and community well-being			√			1, 3, 4, 11, 12	1,4

Governments Strategic Objective		What we are going to do	Wealthier & Fairer	Healthier	Safer & Stronger	Smarter	Greener	Single outcome agreement	Leader Theme
Safer & Stronger	1	Create safer environments by engendering the trust & confidence of all communities within Lochaber.		√				8, 9, 13	1,4
	2	Improve safe driving standards through education, encouragement, enforcement & engineering solutions.				√		9	3
	3	Making Safer Communities through the reduction of Alcohol & Illegal Drug consumption.		√				8, 9	3
	4	Provide support & guidance for communities to improve local resilience and support structures		√		√		8, 9, 10, 13	4
	5	Reduce the likely rate of incidents by providing support, education & guidance on the prevention of fire.		√		√		4, 9	3
	6	Provide Support & Guidance for Communities to build their capacity in running & owning organisations needed within their community	√			√		4, 7, 10, 11, 12	1,3,4,8
Smarter	1	Develop Centres of Excellence	√	√				5, 7, 8, 10	1,3,5,7,8
	2	Continue to provide access to Lifelong learning across Lochaber	√					1,3,5,10,14	3,5
	3	Strengthen the perception of Lochaber as a quality tourist destination and support the professionalism of the whole tourist sector	√					5	1,3,4,5
	4	Increase the skill base in Lochaber by expanding and promoting the range of Further Education and Higher Education courses that meets the needs and aspirations of the area	√					5,6,7,10	3,7
	5	Provide opportunities that promote and support the Gaelic language and culture	√					3,5	2,3,4,7
	6	Develop structures that support and encourage the participation of young people in community based activities	√	√	√			1, 3, 7,10,13,14,15	1,3,4
	7	Develop 21 <sup>st</sup> century learning environments which make the best use of available resources	√	√				3, 4,15	1,3,4,5

Governments Strategic Objective		What we are going to do	Wealthier & Fairer	Healthier	Safer & Stronger	Smarter	Greener	Single outcome agreement	Leader Theme
Greener	1	Support and develop action to conserve and enhance Lochaber's natural heritage including landscape, biodiversity and geodiversity	√	√				3,5,6,7,11	2,5,7 & 8
	2	Support & develop action to conserve and enhance the historic and cultural heritage of Lochaber	√					5, 7, 9,10	3,5, 7
	3	Promote and support measures to mitigate and adapt to climate change	√	√				5, 6, 7,11	1, 5, 6 & 8
	4	Promote and develop public and sustainable transport options and reduce the impact of traffic on Lochaber's environment and communities		√				1, 3,6,9,11,12	6 & 8
	5	Support sustainable management of land and sea and promote local products	√					5, 6, 11 & 12	5, 6 & 8
	6	Support and encourage responsible management and recycling of household and commercial waste throughout Lochaber				√		5,6	6
	7	Promote Lochaber's outstanding environment as a driver of sustainable economic activity	√					1,4, 5,6,7,9 & 10	5,6,7 & 8
	8	Promote and develop a sustainable and high quality built environment in Lochaber	√	√				4, 6 & 10	2,3,5,6 & 8
	9	Provide opportunities for training, life long learning, community involvement and enjoyment of Lochaber's natural and cultural heritage		√		√		5, 6, 11 & 12	3, 5, 6 & 8
	10	Develop a greater understanding of Lochaber's environment and how it is changing				√		5, 6 11 & 12	2, 3 & 5

**Performance Status indicator key: Priority Sections**

**R – Red, Not started or progress behind schedule**

**A – Amber, Progressing as expected or planned**

**G – Complete**

## Objective 1 Wealthier & Fairer

1.	What are we going to do?	Strengthen the image of Lochaber as a tourist destination of choice, and improve the quality of the tourism offering locally	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	a. Work with the Outdoor Capital of the UK, (OCUK), to ensure Lochaber is consistently promoted as a destination of choice and that OCUK becomes a sustainable organisation	A	HIE
		b. Improve infrastructure for marine tourism in particular in the more remote areas of Lochaber, e.g. Morvern, Ardnamurchan & Mallaig + Kinlochleven / Small Isles / Inverie	G	HIE
		c. Support nationally and internationally significant events in the area, e.g. World Mountain Bikes Championship, FIM trials, 6 day trials	A	HIE/ Highland Council
		d. Maximise potential of both ski centres in the area to become year-round multi activity centres	A	HIE
		e. Support the development of skills training across the whole tourism sector		Skills Development Scotland
		f. Support the revitalisation/establishment of a Lochaber Tourism Forum	A	Highland Council
	Who we are going to deliver it with	<b>HIE, HC, SDS</b>		
	Contributes to SOA (2) Outcomes	<b>1, 2, 3, 4</b>		
	Contributes to LEADER Priorities	<b>2, 3, 4, 7</b>		

2.	What are we going to do?	Provide the opportunities and conditions for businesses to grow and become more productive	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	a. Increased availability of land for commercial and industrial development, in particular Blar Mhor, Glen Nevis & Corpach	A	Highland Council /HIE
		b. Provide advice and support to businesses on ways to improve their productivity	G	HIE/Business gateway
		c. Ensure the provision of appropriate commercial units/office space for businesses	A	HIE
		d. Work to ensure an affordable next generation broadband is available as widely as possible	A	HIE
		e. Develop an inclusive and pro-active Chamber of Commerce with a growing membership	A	C of C
		f. Support the A82 Action group to lobby for further improvements to the A82	A	Highland Council
	Who we are going to deliver it with	<b>HC/HIE/BG/FWCofC</b>		
	Contributes to SOA (2) Outcomes	<b>1, 2, 7</b>		
	Contributes to LEADER Priorities	<b>3, 4, 7, 8</b>		

3.	What are we going to do?	Assist communities and social enterprises to develop the social economy and strengthen the communities in which they operate.	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	a. Support community groups and social enterprises to acquire or develop income generating assets which enable them to become more sustainable	A	HIE/Business Gateway
		b. Provide health checks, overviews and advisory support to social enterprises	A	VAL/HISEZ/Business Gateway
		c. Facilitate a Lochaber (online & meetings) social economy or social enterprise forum, (initiate joint working with VAL and the Chamber of Commerce) and yearly conference. Meeting of social enterprises (or those aspiring to become more enterprising) where best practice can be promoted, discussed and shared. Improve access to information about quality frameworks and standards as a mechanism to assist sustainability, growth and confidence.	A	VAL
		d. Through a differentiated approach, identify and work with possible “anchor organisations” to connect with locality plans and improve (or proof – or create) the strategy and plans for locality based enterprising development that supports community led locality based growth		VAL & HC
		e. Improve the understanding of enterprising solutions within the “social economy” organisations to lessen grant dependence, build capacity, strengthen governance and operational management to become “opportunity and/or growth ready		VAL
		f. Identify ways that the employability agenda and community learning and development (smarter?) can be (further) aligned with the support of volunteering as a pathway to employability and strengthen opportunities for social economy		HC & VAL
		g. Strengthen forum activities and create opportunities for social economy organisations to benefit from shared recruitment and core training of volunteers		VAL
	Who we are going to deliver it with	<b>HC / VAL / BG</b>		
	Contributes to SOA (2) Outcomes	<b>2, 10</b>		
	Contributes to LEADER Priorities	<b>3, 7, 8</b>		

4.	What are we going to do?	Maintain high levels of economic activity amongst individuals, whilst increasing median earnings	Status	Lead Agency
	How are we going to deliver it (projects)	a. Provide a quality service in the provision of advice to businesses and start-ups through Business Gateway	G	Highland Council / Business Gateway
		b. Support businesses to expand and create high value jobs which help diversify the area's economic base	G	HIE
		c. Reduce poverty by supporting people into sustained employment		Jobcentre / HC employability / SDS
	Who we are going to deliver it with	<b>HC, HIE, BG, SDS</b>		
	Contributes to SOA (2) Outcomes	<b>1, 2, 3</b>		
	Contributes to LEADER Priorities	<b>3,8</b>		

5.	What are we going to do?	Encourage population growth and economic prosperity across the whole of Lochaber	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	a. Support vital businesses in the remoter areas of Lochaber to develop and grow their businesses and provide sustainable year round employment opportunities	G	HIE / Business Gateway
		b. Promote Lochaber as an area to do business through activities such as Lochaberjobs.com		HIE
		c. Ensure Lochaber is able to maximise the opportunities provided by next generation broadband	R	HIE
		d. Support the economic regeneration of Fort William and Lochaber by encouraging appropriate redevelopment, such as the Town Centre Regeneration Fund, and including the establishment of a Business Improvement District	A	Highland Council/HIE / OCUK / Chamber of Commerce
		e. Rural Petrol Pump Scheme	A	HIE
	Who we are going to deliver it with	<b>HIE / HC /HIE / OCUK / FWCofC</b>		
	Contributes to SOA (2) Outcomes	<b>1, 2</b>		
	Contributes to LEADER Priorities	<b>4, 8</b>		

## Objective 2 - Healthier

1.	What are we going to do?	Support safe, responsible use of the natural environment for health promoting activity	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	a. Continue to deliver and develop medical services to support outdoor activities based on the development of Belford Hospital as a Centre of Excellence for Mountain Medicine	A	NHS
		b. Encourage outdoor events organisers to support current medical services with responsible provision of within-event first aid cover	R	NHS / Events group
		c. Partners will encourage and promote the development of healthy, outdoor lifestyles through liaison and sharing of information and promotional materials	R	Lochaber Health Partnership
		d. Partners will encourage developments that promote the growing of local healthy foods for own or community consumption	A	FCS/Highland Council ECS
	Who we are going to deliver it with	NHS, Lochaber Health Partnership, Forestry Commission Scotland, Highland Council (ECS), Events group		
	Contributes to SOA (2) Outcomes	<b>1, 5, 11, 12</b>		
	Contributes to LEADER Priorities	Access to facilities & services, Land Environment & access to countryside		

2.	What are we going to do?	Jointly promote opportunities for increased physical activity and physical & mental health promotion for children and young people	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	a. Partners will support the local development of outdoor play opportunities through the formation of the Lochaber play park forum and development and implementation of a local play park strategy.	A	Voluntary Action Lochaber/Highland Council TECs
		b. Support delivery of NHS Highland Child Healthy Weight programme	G	NHS
		c. Support community groups to improve understanding and engagement with child protection legislation by providing and actively promoting training	A	Highland Council SWS/NHS
		d. Support and promote NHS and Children 1 <sup>st</sup> mental health training & Children in Distress training	G	NHS
		e. Encourage participation in organised activities for children and young people ie Lochaber Street Football League	A	Northern Constabulary/Highland Council ECS
		f. Support and promote the uptake of healthy routes to school & community cycle and foot networks, ie walking and cycling	G	Highland Council ECS/P&D
		g. Support and actively promote the uptake of first aid training opportunities for children and young people	A	NHS/Voluntary Action
		h. Support initiatives to improve accessibility for young people to engage more readily with health promoting services	A	NHS/ Highland Council ECS
		i. Encourage the further development of the Lochaber youth forum to initiate activity/projects that promote healthier lifestyle choices	A	Highland Council ECS
	Who we are going to deliver it with	VAL, Highland Council (TECs, ECS, P&D), NHS, NC,		
	Contributes to SOA (2) Outcomes	<b>1, 2, 3, 11, 15</b>		
	Contributes to LEADER Priorities	Access to facilities & services, Land, Environment & access to countryside, Training & Learning opportunities		

3.	What are we going to do?	Support development of innovative and sustainable family support services which meet the changing needs of our communities	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	a. Support existing childcare and playgroup providers to meet and exceed standards laid down by the care commission through training and small grant support	A	Highland Council ECS/SWS
		b. Partners will support development and delivery of parenting courses for parents of pre-school, school age children and young people	A	Highland Council SWS/Voluntary Action Lochaber
		c. Partners will support the sustaining and development of family support resources and outreach to rural Lochaber	A	Highland Council SWS/ Voluntary Action Lochaber
		d. Progress the implementation of the Violence against Women Strategy, with particular reference to joint provision of support to vulnerable families	A	Womens Aid/ Highland Council SWS/LCCF
	Who we are going to deliver it with	Highland Council (ECS & SWS), Women's Aid, VAL, Lochaber Community Care Forum		
	Contributes to SOA (2) Outcomes	<b>1, 2, 11, 13, 15</b>		
	Contributes to LEADER Priorities	Access to facilities & services, Training & learning opportunities		

4.	What are we going to do?	Encourage the adoption of healthier life choices by providing enhanced, locally based projects and initiatives	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	a. West Highland College UHI will deliver a full time access course in Child Health and social care, SVQ Social care courses and host students enrolled onto the BA health courses within the UHI	<b>G</b>	West Highland College UHI
		b. Partners will collaborate on reablement plans as led by NHS Highland and Highland Council; enabling people to remain at home and promoting self management programmes	<b>A</b>	NHS/Highland Council SWS
		c. NHS Highland will maintain and extend smoking cessation services and alcohol brief interventions	<b>A</b>	NHS
		d. Support Age Scotland and other older people's organisations to strive to sustain and develop activity programmes and initiatives targeted to local need	<b>A</b>	Voluntary Action Lochaber
		e. Partners will continue to support the work of the Lochaber Community Care forum in supporting, sustaining and developing volunteer led services which support an improved quality of life for older people	<b>A</b>	Lochaber Community Care Forum/ VAL
	Who we are going to deliver it with	West Highland College UHI, NHS, Highland Council SWS, LCCF, VAL		
	Contributes to SOA (2) Outcomes	<b>1, 3, 4, 11, 12</b>		
	Contributes to LEADER Priorities	Access to facilities & services, Development planning and community capacity building, Training & learning opportunities		

5.	What are we going to do?	Develop and sustain resources that support personal and community well-being	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	a. NHS Highland will continue to promote provision of locally based services ensuring 'Shifting the Balance of Care' is delivered in Lochaber	A	NHS/Highland Council
		b. Partners will support the establishment of a business case for future health provision on the Blar Mhor site	R	NHS/Lochaber Health Partnership
		c. Partners will be actively engaged in supporting the development of 21 <sup>st</sup> century care home provision in line with local need	A	Highland Council SWS
		d. Partners will support the creation of action plans for medical evacuations from remote areas of Lochaber	A	NHS/Scottish Ambulance Service
		e. Partners will support the provision of local community medical facilities e.g. defibrillators, with related training	A	NHS/Scottish Ambulance Service HIFRS
		f. Partners will support the sustaining and further development of quality facilities & services which encourage the uptake of regular exercise ie sporting facilities, active lifestyle classes etc	A	Highland Council ECS/LSA /LCCF/Step it up Highland
		g. Partners will support the sustaining and further development of transport initiatives/services which assist those less able/vulnerable in accessing facilities and services which encourage health and well-being	A	LCCF/ Lochaber Transport Forum
	Who we are going to deliver it with	NHS, Lochaber Health Partnership, Highland Council (SWS & ECS), Northern Constabulary, Scottish Ambulance service, VAL, LCCF, Lochaber Transport Forum, Step it up Highland, Lochaber Sports Association (LSA)		
	Contributes to SOA (2) Outcomes	<b>1, 3, 4, 11, 12</b>		
	Contributes to LEADER Priorities	Access to facilities & services, Development planning and community capacity building		

### Objective 3 – Safer and Stronger

1.	What are we going to do?	<i>Create safer environments by engendering the trust &amp; confidence of all communities within Lochaber.</i>	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	<b>a</b> develop work on media strategy to reflect local messages and use of Nevis Radio with the Drug and Alcohol Forum	<b>R</b>	
		<b>b</b> Lochaber Women’s Aid aim to increase scope by employing an Outreach worker	<b>G</b>	LWA
		<b>c</b> Migrant Worker’s Forum to highlight issues to CSAT partners if/as they arise; equally CSAT partners to discuss/remit any appropriate actions to MWF	<b>A</b>	MWF
		<b>d</b> investigate installation of CCTV at Inverlochy	<b>A</b>	<b>I&amp;TCC</b>
		<b>e</b> support installation of CCTV at the Underpass	<b>G</b>	
		<b>a</b> arrange annual awareness-raising/pr for ‘Message in a Bottle Campaign’ <b>b</b>	<b>R</b>	HIFRS
	<b>Who we are going to deliver it with</b>	NC, Nevis Radio and local press; LWA, MWF; VAL-Lifestyles, HC, HIFRS, I&TCC		
	<b>Contributes to SOA (2) Outcomes</b>	3,7,9,11,15		
	<b>Contributes to LEADER Priorities</b>	1, 3, 4		

2.	What are we going to do?	Improve safe driving standards through education, encouragement, enforcement & engineering solutions.	Status	Lead Agency
	How are we going to deliver it (projects)	a. NC/HIFRS to deliver pre-driving/driving education programme in partnership with schools etc; to include information / advice on alcohol and driving	A	NC
		b. A82 Partnership to pursue increased quality of information on NADICS message boards	R	
		c. improve road accident awareness signage at accident blackspots –	R	HIFRS
	Who we are going to deliver it with	NC, HC, HIFRS, A82 Partnership, HC		
	Contributes to SOA (2) Outcomes	3,4,8,9,11		
	Contributes to LEADER Priorities	1,3,4		

3.	What are we going to do?	Making Safer Communities through the reduction of Alcohol & Illegal Drug consumption.	Status	Lead Agency
	How are we going to deliver it (projects)	a. Pubwatch re-branding	A	Pubwatch
		b. Pubwatch / NC / HC – encourage membership from a wider geographic area and membership from clubs etc	A	Pubwatch
		c. Streetwork /Social Work/Youth Action to work with group of boys and groups of girls plus An Cala	A	Streetwork
		d. Support the continuation of projects around reduction in offending behaviour/intensive probation programme etc	A	VAL
		e. Deliver midnight football programme	A	Streetwork
	Who we are going to deliver it with	Pubwatch; HC (LSO; SW & ECS); NC, VAL-Lifestyles		
	Contributes to SOA (2) Outcomes	3,4,8,9,11		
	Contributes to LEADER Priorities	1,3,4		

4.	What are we going to do?	Provide support & guidance for communities to improve local resilience and support structures	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	<b>a.</b> Support community liaison through Community Wardens in Fort William & South Lochaber.	A	
<b>b.</b> Support community liaison through deployment of community based police officers and ensuring contact details are made available if any police station should be closed temporarily		A (?)	NC	
<b>c.</b> Support attendance of partnerships within Lochaber –i.e. Community Councils, Drug & Alcohol Forum, Community Safety Team, Event Planning Group.		A		
<b>d.</b> Support communities to deal with the potential impact of flooding in Lochaber		A		
<b>e.</b> audit of where grit bins should be placed to help develop community response		R		
Who we are going to deliver it with	NC, NHS, SAS, LCCF, ABCG, LMRT / GMRT			
Contributes to SOA (2) Outcomes	4,6,9,11,13,15			
Contributes to LEADER Priorities	1,3,4			

5.	What are we going to do?	Reduce the likely rate of incidents by providing support, education & guidance on the prevention of fire.	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	a. deliver free Home Fire Safety checks to the most vulnerable members of the community through partnership working to identify those who are most at risk		<b>HIFRS</b>
		b. delivery of Hi-fire and Duke of Edinburgh courses		<b>HIFRS / HC</b>
		c. continue to work with Lochaber Deaf Care and acceptance of referrals from others		<b>HIFRS</b>
		d. consideration of fire cadetship scheme		<b>HIFRS</b>
	Who we are going to deliver it with	NHS, HIFRS, VAL –Lifestyles project, Lochaber Deaf Care, HC ECS, LCCF		
	Contributes to SOA (2) Outcomes	3,4,7,9		
	Contributes to LEADER Priorities	1,3,4		

6.	What are we going to do?	Provide Support & Guidance for Communities to build their capacity in running & owning organisations needed within their community	Status	Lead Agency
	<b>How are we going to deliver it</b>	<p><b>a.</b> Provide a clear direction for third sector organisations regarding the expectations of the sector</p> <p>Publish a list of service delivery gaps by the 31 March 2011(to allow any organisation who may be interested in service delivery to build the capacity that will be needed).</p> <p>Publish an action plan for service delivery that identifies tasks and resources by end June 2011</p>		<p>Highland Council</p> <p>All statutory agencies</p>
		<p><b>b.</b> Support the voluntary sector in sustaining high levels of volunteering</p> <p>Raise awareness of volunteering opportunities within schools and encourage more MV Awards through a friendly competition between all Lochaber Schools -2 per annum</p> <p>Raise awareness and challenge perceptions within statutory agencies about the time needed to manage volunteers.</p> <p>Work with VH and promote opportunities for the voluntary sector using Facebook /website/VC.</p> <p>Highland Council to continue to support an annual civic reception to support volunteering – 1 event per annum</p> <p>More partnership working in developing promotional days for volunteering including a dedicated Volunteer Fair – 1 per annum</p> <p>Highland Council workers who work with volunteers to continue close working with and VH and VAL including attendance at Volunteer Managers meeting where possible - ongoing</p>		<p>VH</p> <p>VH</p> <p>VH</p> <p>Highland Council</p> <p>All CPP partners</p>

		Utilize European Year of the Volunteer 2011		VH
		<p><b>c.</b> Support the voluntary sector in accessing funding for community assets</p> <p>Ensure prompt payment of grants to community transport groups</p> <p>Publish a list of properties which are expected to be disposed of within the next 2 years to allow third sector organisations to plan and seek funding for a possible Right to Buy.</p>		<p>HC</p> <p>HC</p>
		<p><b>d.</b> Support the voluntary sector in engaging with CPP to improve quality of life in their communities and having better connected communities</p> <p>Ensure that VAL, VH and volunteer interest organisations have a seat at the most appropriate table within the community planning process - ongoing</p>		HC
		<p><b>e.</b> Build the capacity of community organisations through training</p> <p>Close working with VH development worker and VAL's enterprise outreach worker –ongoing</p> <p>VAL to publish a directory and calendar of all training providers, training offered and venues by 31 March 2011</p>		<p>VAL/VH</p> <p>VAL</p>
		<p><b>f.</b> Support community &amp; business development work in Lochaber including crofting township development plans</p> <p>VAL to promote Business Mentoring run through the Chamber of Commerce for third sector organisations who may be interested – ongoing</p> <p>Promote supported employment – ongoing</p> <p>Promote Employer Supported Volunteering and recognise those who are involved</p>		<p>VAL</p> <p>VAL (specific members)</p> <p>VH</p>

Who we are going to deliver it with	VAL, VH, HC, CDMC, LCCF, Trust for Scotland, HIE, NHS
Contributes to SOA (2) Outcomes	2,3,4,5,7,10,11,13
Contributes to LEADER Priorities	1,2,3,4,8

## Objective 4 - Smarter

1.	What are we going to do?	Develop Centres of Excellence	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	<b>a.</b> Establish the Scottish School of Adventure Studies – a Centre of Excellence for teaching and learning, research and business consultancy in fields which have a natural connection to the region.	<b>A</b>	West Highland College UHI
		<b>b.</b> Engage in research and knowledge transfer with the Business Community to enable development and growth in order to support economic and social regeneration.	<b>A</b>	West Highland College UHI
		<b>c.</b> Investigate the possibility of expanding the number of courses it will develop on behalf of UHI. Potential areas include Maritime Adventure Management and Inclusive Adventure. These areas of study will be underpinned by appropriate research and knowledge transfer activity.	<b>R</b>	West Highland College UHI
		<b>d.</b> Continue to develop a centre for Business Excellence delivering a full time FE course and work based courses that will give clear progression routes on to Higher Education	<b>A</b>	West Highland College UHI
		<b>e.</b> Continue to improve access to and the range of relevant CPD courses available in leadership and management training in collaboration with local businesses.	<b>R</b>	West Highland College UHI
		<b>f.</b> Continue engagement in research and knowledge transfer with the business community to enable development and growth in order to support economic and social regeneration.	<b>A</b>	West Highland College UHI
		<b>g.</b> Maximise the potential of remote learning centres by increasing the resources	<b>A</b>	West Highland College UHI
		<b>h.</b> West Highland College UHI will increase its portfolio of industry partnership to develop customised awards to suit individual businesses.	<b>A</b>	West Highland College UHI
		<b>i.</b> Lochaber Hope will develop an Employment Assisted Programme for the business sector	<b>G</b>	Lochaber Hope

**Continuation page:**

1.	What are we going to do?	Develop Centres of Excellence	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	j. Partners will work to develop schools as Centres of Excellence in outdoor learning and adventure education across Lochaber	A R	Forest Enterprise, Lochaber Outdoor Learning Partnership, Highland Council ECS, Lochaber Geopark.
	Who we are going to deliver it with	West Highland College UHI, Lochaber Hope, Forest Enterprise, Lochaber Outdoor Partnership, Highland Council ECS, Lochaber Geopark		
	Contributes to SOA (2) Outcomes	<b>5, 7, 8, 10</b>		
	Contributes to LEADER Priorities	Local Development Strategies, Training and Learning Opportunities, Land Environment and Access to the Countryside, Tourism, Social Enterprises and Micro-Businesses.		

2.	What are we going to do?	Continue to provide access to Lifelong learning across Lochaber	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	a. Evaluate its courses to ensure that they are meeting the needs to the individual and local businesses	A	West Highland College UHI
b. Collaborate with local communities and key agencies to support individual's learning across Lochaber Rural Centres using innovative methods of delivery		A	West Highland College UHI	
c. To ensure that learners have the use of modern communications technology and will upgrade existing hardware and software on a rolling programme		A	West Highland College UHI	
e. Support the sustaining of mentoring services in the Lochaber area to meet an identified need (Lochaber Hope have developed an accredited mentor training programme at level 5 SCQF)		G	Lochaber Hope, Highland Council, Volunteering Highland, Shirley Project, Skills Development Scotland, Barnardo's	
e. Deliver training courses relevant to the voluntary sector		G	Voluntary Action Lochaber, Volunteering Highland	
f. The Forestry Commission will work with the High School to provide experience for final year students and an informal outdoor experience for younger students		G	Forestry Commission	
g. Partners will meet at least once a year in their learning communities e.g. Strontian, Kinlochleven, Fort William and Mallaig			Highland Council ECS	
h. Undertake a skills audit of outdoor practitioners and the raft of relevant qualifications in the community		A G	Lochaber Outdoor Learning Partnership	

Continuation page:

2.	What are we going to do?	Continue to provide access to Lifelong learning across Lochaber	Status	Lead Agency
	How are we going to deliver it (projects)	i. Partners will provide learning courses for those most distant from the workplace		Highland Council ECS Lochaber Employability Partnership
		j. Establish a web based resource for the sharing of information on training opportunities to facilitate multi agency training (Lochaber Hope G – on line training information provision established)		Highland Council ECS
		k. Maintain a web based directory for learning and support services in Lochaber	G	Lochaber Hope
		l. Develop a web based resource that accommodates a “Hub” of outdoor community services for the Lochaber area	A	Lochaber Outdoor Learning Partnership
		m. Lochaber Hope will provide transitional life skills and personal development workshops to those most distant from learning and employment	G	Lochaber Hope
		n. Lochaber Hope will work in partnership to provide opportunities for accessing learning and Further Education (Ready to work with partners)	A	Lochaber Hope
	Who we are going to deliver it with	West Highland College UHI, Lochaber Hope, Highland Council / ECS, Volunteering Highland, Shirley Project, Skills Development Scotland, Barnado’s, Voluntary Action Lochaber, Volunteering Highland, Forestry Commission, Lochaber Outdoor Learning Partnership, Lochaber Employability Partnership.		
	Contributes to SOA (2) Outcomes	1,3,5,10,14		
	Contributes to LEADER Priorities	Training and Learning Opportunities, Land Environment and Access to the Countryside		

3.	What are we going to do?	Strengthen the perception of Lochaber as a quality tourist destination and support the professionalism of the whole tourist sector	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	a. Forestry Commission will provide facilities such as cycle tracks, paths and car parks for the use of tourism	G	Forestry Commission
		b. Forestry Commission will provide venues for outdoor tourism operators	G	Forestry Commission
		c. Partners will collaborate in the development of a series of adventure tourism, adventure education and outdoor learning based symposiums which will focus on a learning interface, knowledge exchange and sharing best practice between practitioners, academics and industry leaders G- LOLP, A – LOLP, A- WHCUHI)	G A A	Lochaber Outdoor Learning Partnership, West Highland College UHI
		d. West Highland College UHI will continue to develop and deliver innovative courses in Hospitality and Tourism to raise the quality standard of the industry	A	West Highland College UHI
		e. Lochaber Outdoor Learning Partnership will further the professionalism and development of the adventure sector through its Outdoor Sector Training and Development Plan and Community Development Plan	A R	Lochaber Outdoor Learning Partnership
		f. Lochaber Outdoor Learning Partnership will participate in the development of a national outdoor adventure forum (SAAF) and develop a local industry led forum	A R	Lochaber Outdoor Learning Partnership
	Who we are going to deliver it with	Forestry Commission, Lochaber Outdoor Learning Partnership, West Highland UHI		
	Contributes to SOA (2) Outcomes	5		
	Contributes to LEADER Priorities	Local Development Strategies, Training and Learning Opportunities, Access to Activities, Facilities and Services, Land Environment and Access to the Countryside		

4.	What are we going to do?	Increase the skill base in Lochaber by expanding and promoting the range of Further Education and Higher Education courses that meets the needs and aspirations of the area	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	a. Develop and deliver relevant and appropriate additional courses to utilise the available SUMS, for example new courses for 2010 National Certificate in Event Planning, Outdoor Adventure and Rural Skills	G	West Highland College UHI
		b. Conduct appropriate research and scoping activities with key agencies to determine the types and range of courses to meet the needs of the local Communities	A	West Highland College UHI
		c. Work in partnership with key agencies to map specific training for the unemployed to skill them for employment	A	West Highland College UHI
		d. Collaborate with local Communities and key agencies to support individuals learning across Lochaber Rural Centres using innovative methods of delivery. Develop and deliver a course in Maritime Skills for those seeking a career change.	A	West Highland College UHI
		e. Work in partnership with the Underwater Centre to develop customised awards in Commercial Diving	A	West Highland College UHI
		f. Develop a course in Renewable Energy with clear progression routes into Higher Education by 2012	R	West Highland College
		g. Work in partnership with the West Highland College UHI to develop customised awards in Adventure Tourism and Instructor Training	R	Lochaber Outdoor Learning Partnership
	Who we are going to deliver it with	West Highland College UHI, Lochaber Outdoor Learning Partnership		
	Contributes to SOA (2) Outcomes	<b>5,6,7,10</b>		
	Contributes to LEADER Priorities	Training and Learning Opportunities, Tourism		

5.	What are we going to do?	Provide opportunities that promote and support the Gaelic language and culture	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	<b>a.</b> Partners will support the delivery of Gaelic beginners evening classes in each rural centre	<b>G</b>	Lochaber Gaelic Development Group, Iomairt Ghaidhic Loch Abair
		<b>b.</b> Support preschool and after school activities which promote the Gaelic language and culture	<b>A</b>	Iomairt Ghaidhic Loch Abair, Highland Council, Feis
		<b>c.</b> West Highland College UHI will deliver Ulpan classes in partnership with Iomairt Ghaidhic Loch Abair and promote courses available with partner colleges and the online Gaelic course from Learn Direct	<b>G</b>	Iomairt Ghaidhic Loch Abair, West Highland College UHI
		<b>d.</b> Partners will support the development of traditional music courses	<b>G</b>	Feis
		<b>e.</b> Partners will support the inclusion of Gaelic in Lochaber's local, national and international events strategy	<b>G</b>	Iomairt Ghaidhic Loch Abair, Lochaber Gaelic Development Group
		<b>f.</b> Support projects which develop and promote Gaelic song and music	<b>G</b>	Feis
		<b>g.</b> Support projects (including signage) which develop and promote additional aspects of the Gaelic culture	<b>G</b>	Iomairt Ghaidhic Loch Abair, Lochaber Gaelic Development Group
		<b>h.</b> Support projects which market the use of Gaelic	<b>A</b>	Iomairt Ghaidhic Loch Abair
	Who we are going to deliver it with	Iomairt Ghaidhic Loch Abair, Highland Council, Feis, Lochaber Gaelic Development Group, West Highland College UHI		
	Contributes to SOA (2) Outcomes	<b>3,5</b>		
	Contributes to LEADER Priorities	Culture and Heritage, Training and Learning Opportunities, Access to Activities Facilities and Services, Tourism		

6.	What are we going to do?	Develop structures that support and encourage the participation of young people in community based activities	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	a. Develop a Youth Partnership in each of the school communities focusing on community based activity	A	Highland Council ECS
		b. Continue to support the development of Lochaber Youth Forum and their associated activity	A	Highland Council ESC
		c. Support events and projects for young people aimed at getting young people more involved in wider Lochaber issues	A	Highland Council ECS
		d. Develop the engagement of young people into volunteering	G	Highland Council ECS, Volunteering Highland, Open Duke of Edinburgh Award Group
		e. Encourage and strengthen young peoples involvement in Community Councils and Ward forums	A	Highland Council ECS
		f. Provide housing support services to equip young people with the skills to manage their tenancy and live independently in the community	G	Voluntary Action Lochaber, Action for Children
		g. Encourage the uptake of a range of achievement awards i.e Duke of Edinburgh <b>G – (LOLP)</b>	A G	Highland Council ECS, Lochaber Outdoor Learning Partnership – Open Dof E Group
		h. Provide a halls of residence for students enrolling onto the BA Adventure Tourism Course	A	West Highland College UHI
		i. Continue to work in partnership with local High Schools by delivering Sills for Work programmes	A	West Highland College UHI
	Who we are going to deliver it with	Highland Council ECS, Volunteering Highland, Lochaber Outdoor Learning Partnership, Open Duke of Edinburgh Group, Voluntary Action Lochaber, Action for Children, West Highland College UHI		
	Contributes to SOA (2) Outcomes	<b>1, 3, 7,10,13,14,15</b>		
	Contributes to LEADER Priorities	Local Development Strategies, Training and learning Opportunities, Access to Activities, Facilities and Services,		

7.	What are we going to do?	Develop 21 <sup>st</sup> century learning environments which make the best use of available resources	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	a. Promote the use of all available buildings and resources for sustainability learning environments including use of NHS and schools premises and available technologies (e.g. VC/TC) where appropriate		Highland Council ECS, NHS, West Highland College UHI
		b. Support the restructuring and development of school / community campuses in and around Fort William		Highland Council ECS
		c. Encourage the use of the outdoor environment as a key learning medium	<b>G</b>	Highland Council ESC, Lochaber Outdoor Partnership, Forest Enterprise
		d. Encourage the uptake of on line learning e.g. Open University		West Highland College UHI
		e. Encourage various sectors of Lochaber to undertake an audit of resources and identify opportunities for sharing ( <a href="#">Lochaber Hope online training advertising webpage established</a> ) <b>A – (from Nov 11 LOLP), A - LH</b>	<b>R</b>	Highland Council ECS, Lochaber Outdoor Partnership, Lochaber Hope
		f. Support schools and their communities who develop environments and initiatives that encourage learning, creativity and active play for primary and preschool children		Highland Council ECS, Parent Councils, Community Councils
	Who we are going to deliver it with	Highland Council ECS, West Highland College UHI, Lochaber Outdoor Partnership, Forest Enterprise, Lochaber Hope, Parent Councils, Community Councils		
	Contributes to SOA (2) Outcomes	<b>3, 4,15</b>		
	Contributes to LEADER Priorities	Local Development Strategies, Training Opportunities, Access to Activities, Facilities and Services, Land Environment and Access to the Countryside		

## Objective 5 - Greener

1.	What are we going to do?	Support and develop action to conserve and enhance Lochaber's natural heritage including landscape, biodiversity and geodiversity	Status	Lead Agency
		a. Promote wildlife-watching accreditation schemes and codes of conduct for events and activities to safeguard wildlife interests.		<b>Wild Lochaber</b> , The Highland Council, Scottish Natural Heritage, Nevis Partnership
		b. Raise awareness and understanding of Lochaber's wildlife through wildlife festivals, viewing areas, trails, interpretation, remote cameras, curriculum-based education materials, etc		<b>Wild Lochaber</b> / Ranger services / others
		c. Support and develop projects to protect endangered species with strongholds in Lochaber, e.g. freshwater pearl mussel, wildcat, Eagles		<b>Scottish Natural Heritage</b> , Northern Constabulary, Landowners
		d. Control terrestrial and aquatic invasive species such as <i>Rhododendron ponticum</i> , mink, Himalayan balsam, Japanese knotweed, wireweed, grey squirrel, etc		<b>Lochaber Biodiversity Group</b> / Scottish Natural Heritage/ Sunart Oakwoods Initiative
		e. Produce a distribution map of priority habitats		<b>Lochaber Biodiversity Group</b> , Scottish Natural Heritage
		f. Reduce uncontrolled muirburning and wildfires through a targeted education campaign for both local schools and advice to landowners / managers		<b>H &amp; I Fire Services</b> , Scottish Natural Heritage, Ranger Services
		g. Develop a network of advisors on biodiversity issues		<b>Lochaber Biodiversity Group</b>
		h. Provide targeted advice on management requirements of key species		<b>Lochaber Biodiversity Group</b> / others
		i. Ensure designated sites and features are in favourable condition		<b>Scottish Natural Heritage</b> / landowners
		j. Develop a project to conserve and enhance species-rich grasslands		<b>Lochaber Biodiversity Group</b>
		k. Conserve and enhance rivers and wetland habitats and associated key species		<b>Lochaber Biodiversity Group</b> / Forestry Commission Scotland / Scottish Natural Heritage

		<b>i.</b> Support action to restore populations of wild salmonids		<b>Local Fishery Groups,</b> Scottish Natural Heritage, SEPA
		<b>m.</b> Complete geodiversity audit and identify potential RIGS (regionally important geological / geomorphological sites)		<b>Lochaber Geopark</b>
		<b>n.</b> Increase awareness and understanding of geodiversity		<b>Lochaber Geopark</b>
		<b>o.</b> Produce and implement a National Scenic Area management strategy for Ben Nevis and Glencoe		<b>Integrated management working group</b>
		<b>p.</b> Increase awareness and promote positive management of all National Scenic Areas in Lochaber		<b>Scottish Natural Heritage</b>
	Who we are going to deliver it with	<b><i>Lochaber Biodiversity Group, Forestry Commission Scotland, Scottish Natural Heritage, Lochaber Geopark, The Highland Council, H &amp; I Fire service, Ranger Services, Wild Lochaber, Northern Constabulary, Landowners, SEPA, Marine Society, Local Fisheries Groups, Integrated management working group, Sunart Oakwoods Initiative &amp; Inshore Fisheries Group</i></b>		
	Contributes to SOA (2) Outcomes	<b>3,5,6,7,11</b>		
	Contributes to LEADER Priorities	<b>2,5,7 &amp; 8</b>		

2.	What are we going to do?	Support & develop action to conserve and enhance the historic and cultural heritage of Lochaber	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	a. Collate a Historic Environment Record for Lochaber - pull together all information in an accessible format		<b>The Highland Council,</b> Historic Scotland
		b. Protect / restore archaeological sites / features		<b>Historic Scotland,</b> The Highland Council, Landowners
		c. Raise awareness of the historic environment through development of trails, exhibits etc.		<b>The Highland Council,</b> Ranger Services, Local History Groups, Historic Scotland, Forestry Commission Scotland
		d. Promote Gaelic Culture / language and relationship to the landscape (place names, species, features etc)		<b>Bord na Gaidhlig,</b> Scottish Natural Heritage, The Highland Council, Sunart Oakwoods Initiative, West Highland Museum
		e. Promote Lochaber's industrial/military heritage		<b>Historic Scotland,</b> Local History Groups
		f. Protect listed buildings		<b>Historic Scotland,</b> The Highland Council
	Who we are going to deliver it with	<b><i>Bord na Gaidhlig, The Highland Council &amp; Historic Scotland, Landowners, ranger services, Local history groups, Historic Scotland, Forestry Commission Scotland</i></b>		
	Contributes to SOA (2) Outcomes	<b>5, 7, 9,10</b>		
	Contributes to LEADER Priorities	<b>3,5, 7</b>		

3.	What are we going to do?	Promote and support measures to mitigate and adapt to climate change	Status	Lead Agency
	How are we going to deliver it (projects)	a. Identify carbon emissions for Lochaber (consumption based)		Lochaber Environmental Group, The Highland Council
		b. Encourage/promote small scale renewable energy projects/partnerships and household generation		Community Energy Scotland Lochaber Environmental Group
		c. Encourage and support household and community energy conservation		Lochaber Environmental Group
		d. Support appropriate improvements to the power grid		Scottish Southern Energy
		e. Support and promote restoration of where appropriate wetlands / bogs and woodlands		Lochaber Biodiversity Group, Forestry Commission Scotland, Scottish Natural Heritage
		f. Maximise community benefits from renewable energy generation		The Highland Council, Community Energy Scotland
		g. Minimise street lighting to conserve energy and reduce light pollution		The Highland Council
		h. Promote development of climate change adaptation plans in Lochaber		The Highland Council, Lochaber Environmental Group
		i. Encourage partners to sign up to joint regional climate change declaration		The Highland Council, Lochaber Environmental Group
		j. Encourage the development of wood fuel as a substitute for fossil fuels		Forestry Commission Scotland Lochaber Environmental Group, Sunart Oakwoods Initiative
	Who we are going to deliver it with	<i>Lochaber environmental group, Community Energy Scotland, The Highland Council, Scottish Southern Energy, Lochaber Biodiversity Group, Forestry Commission Scotland, Scottish Natural Heritage and Highland &amp; Islands Enterprise</i>		
	Contributes to SOA (2) Outcomes	<b>5, 6, 7,11</b>		
	Contributes to LEADER Priorities	<b>1, 5, 6 &amp; 8</b>		

4.	What are we going to do?	Promote and develop public and sustainable transport options and reduce the impact of traffic on Lochaber's environment and communities	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	a. Establish a baseline for community transport schemes and explore options to maximise use by co-ordinating resources		<b>Transport Forum</b> , The Highland Council, Lochaber Environmental Group
		c. Support development of community travel plans		<b>Transport Forum</b> , The Highland Council
		b. Increase promotion of - <a href="http://www.ifyoucareshare.com">www.ifyoucareshare.com</a>		<b>Transport Forum</b> , All
		d. Explore electric vehicle transport options and infrastructure		<b>Transport Forum</b> , The Highland Council
		e. Increase use of public transport		<b>Transport Forum</b> , The Highland Council, Lochaber Environmental Group
	Who we are going to deliver it with	<b><i>The Transport Forum, The Highland Council, Lochaber Environmental Group, All</i></b>		
	Contributes to SOA (2) Outcomes	<b>1, 3,6,9,11,12</b>		
	Contributes to LEADER Priorities	<b>6 &amp; 8</b>		

5.	What are we going to do?	Support sustainable management of land and sea and promote local products	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	a. Support new allotment developments such as SLUG throughout Lochaber including introduction of modern leasing agreements		<b>The Highland Council, SLUG</b>
		b. Support sustainable grazing management for biodiversity and economic gain		<b>Landowners</b> , Scottish Natural Heritage, Crofters Commission Scotland, National Farmers Union
		c. Promote sustainable inshore fishery schemes (i.e. no catch zones etc)		<b>Inshore fisheries group</b> , Marine Scotland, Scottish Natural Heritage
		d. Support where appropriate the commercial forestry industry and optimise sustainable forestry output within Lochaber		<b>Forestry Commission Scotland</b> , The Highland Council
		e. Support crofting, including set up of new crofts and the diversification of existing with landscape and biodiversity objectives		<b>Crofters Commission Scotland</b> , The Highland Council
		f. Promote best practice if the fish farming industry in Lochaber		<b>SEPA</b> , Marine Scotland, Aquaculture Industries
		g. Promote best practice deer management		<b>Scottish Natural Heritage</b> / landowners / managers
		h. Encourage the production and marketing of local food, e.g. by producing a local food map & reinvigorate the Lochaber Larder Initiative		Lochaber Environmental Group, HIE
	Who we are going to deliver it with	<b><i>The Highland Council, Forestry Commission Scotland, Crofters Commission Scotland, Landowners, Scottish Natural Heritage, National Farmers Union, Lochaber Environmental Group, SEPA, Marine Scotland, Aquaculture industries, Inshore Fisheries Group, SLUG</i></b>		
	Contributes to SOA (2) Outcomes	<b>5, 6, 11 &amp; 12</b>		
	Contributes to LEADER Priorities	<b>5, 6 &amp; 8</b>		

6.	What are we going to do?	Support and encourage responsible management and recycling of household and commercial waste throughout Lochaber	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	a. Increase the recycling rate within Lochaber and promote use of recycled materials and products		<b>The Highland Council,</b> All
		b. Support innovative community projects on the reduction, reuse and recycling of waste material e.g. Plastic bag free towns Mallaig, Fort William		<b>The Highland Council,</b> Lochaber Environmental Group, Acharacle Re-use project, Blythswood, Newstart Highland, Lochaber Hope, Lochaber Community Councils
		c. Support the development of food waste management schemes		<b>Lochaber Environmental Group,</b> The Highland Council, Lochaber Community Councils
		d. Support the development of rural waste management models		<b>The Highland Council,</b> National Trust Scotland, Small Isles & Knoydart community trusts, Scottish Natural Heritage, Lochaber Environmental Group , Lochaber Community Councils
		g. Support community composting and other composting initiatives for householders, businesses and the public sector		<b>Lochaber Environmental Group,</b> The Highland Council, Lochaber Community Councils
	Who we are going to deliver it with	<b>Scottish Natural Heritage, The Highland Council, Small Isles and Knoydart community trusts, National Trust Scotland, Lochaber Environmental Group, Acharacle Re-use project, Blythswood, Newstart Highland, Lochaber Hope, Lochaber Community Councils</b>		
	Contributes to SOA (2) Outcomes	<b>5, 6</b>		
	Contributes to LEADER Priorities	<b>6</b>		

7.	What are we going to do?	Promote Lochaber's outstanding environment as a driver of sustainable economic activity	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	a. Support 'Wild Lochaber' wildlife festival to be held twice yearly to promote Lochaber as a wildlife tourism destination		<b>Wild Lochaber</b> (Outdoor Capital UK), Scottish Natural Heritage & The Highland Council, Sunart Oakwoods Initiative, HIE
		b. Support/promote Lochaber as a wildlife, outdoor recreation and sporting destination		<b>The Highland Council</b> , VisitScotland, Scottish Natural Heritage, SRPBA, Wild Lochaber (Outdoor capital UK), HIE
		d. Encourage partnership working to maintain and enhance Lochaber's existing path network.		<b>The Highland Council</b> , Sunart Oakwoods Initiative, HIE
		e. Support and maintain Lochaber Geopark status		<b>The Highland Council</b> , Scottish Natural Heritage & Lochaber Geopark, Forestry Commission Scotland, Private Landowners, HIE
		f. Promote businesses to operate in a sustainable 'green' business model such as Green Tourism Award scheme		VisitScotland, HIE
		g. Encourage both major and local event organisers to make the events as sustainable in both environmental and economic terms and to consider how to mitigate any impacts		<b>Nevis Partnership</b> , Forestry Commission Scotland, The Highland Council & Scottish Natural Heritage, HIE
		h. Encourage the Highland Industry Group to base their renewable section in Lochaber		<b>The Highland Council &amp; Community Energy Scotland</b> , HIE
		i. Support wildlife day at Fort William Mountain festival		<b>Scottish Natural Heritage</b> , HIE
	Who we are going to deliver it with	<b>Outdoor Capital UK, The Highland Council, Scottish Natural Heritage, VisitScotland, Lochaber Geopark, Forestry Commission Scotland, Community Energy Scotland, Nevis Partnership, Sunart Oakwoods Initiative Highland and Islands Enterprise &amp; SRPBA</b>		
	Contributes to SOA (2) Outcomes	<b>1,4, 5,6,7,9 &amp; 10</b>		
	Contributes to LEADER Priorities	<b>5,6,7 &amp; 8</b>		

8.	What are we going to do?	Promote and develop a sustainable and high quality built environment in Lochaber	Status	Lead Agency
		a. Promote & Showcase existing successful building design e.g. case studies, design awards		<b>The Highland Council</b>
		b. Promote the use of local sustainable materials		<b>The Highland Council, Sunart Oakwoods Initiative, Lochaber Housing Association</b>
		c. Improve the quality and sustainability of existing housing stock		<b>The Highland Council, Lochaber Housing Association</b>
		d. Encourage improvement / innovative use of empty buildings in Fort William High Street		<b>Fort William Partnership &amp; Chamber of Commerce</b>
		e. Ensure local building professionals are aware of sustainability objectives		<b>The Highland Council</b>
	Who we are going to deliver it with	<b><i>The Highland Council, Sunart Oakwoods Initiative, Lochaber Housing Association, Fort William Partnership &amp; Chamber of Commerce</i></b>		
	Contributes to SOA (2) Outcomes	<b>4, 6 &amp; 10</b>		
	Contributes to LEADER Priorities	<b>2,3,5,6 &amp; 8</b>		

9.	What are we going to do?	Provide opportunities for training, life long learning, community involvement and enjoyment of Lochaber's natural and cultural heritage	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	a. Encourage communities to develop plans to improve access, local path networks and interpretation throughout Lochaber		<b>The Highland Council</b> , Sunart Oakwoods Initiative, Lochaber Community Councils
		b. Develop and provide training to local path groups to maintain their own paths		<b>The Highland Council</b> , University of the Highlands and Islands, Lochaber Community Councils
		c. Promote use / development of local paths and nature trails / areas to support health and social inclusion		<b>Ranger Services</b> , NHS, communities
		d. Develop rural skills training programme in partnership with local initiatives (Sunart Oakwoods, Nevis Partnership and Lochaber Geopark etc)		<b>University Highland &amp; Islands</b> , Sunart Oakwoods Initiative
		e. Develop a programme between land managers and Lochaber schools to teach rural skills		<b>Forestry Commission Scotland</b> , Ranger Services, University Highland & Islands
		f. Promote volunteering opportunities		<b>Voluntary Action Lochaber</b>
		g. Promote use/production and education of local food for local people		<b>Lochaber's Larder</b> , Producers & SRPBA Deer Management Groups, Scottish Crofters Foundation, The Highland Council
	Who we are going to deliver it with	<i><b>The Highland Council, Lochaber's Larder, University Highland &amp; Islands, Ranger Services, Forestry Commission Scotland, Voluntary Action Lochaber, Lochaber's larder producers, Scottish Crofters Foundation, Sunart Oakwoods Initiative, SRPBA &amp; Deer Management Groups</b></i>		
	Contributes to SOA (2) Outcomes	<b>5, 6, 11 &amp; 12</b>		
	Contributes to LEADER Priorities	<b>3, 5, 6 &amp; 8</b>		

10.	What are we going to do?	Develop a greater understanding of Lochaber's environment and how it is changing	Status	Lead Agency
	<b>How are we going to deliver it (projects)</b>	a. Develop GIS tools for sharing/collating biological data		<b>HBP</b>
		b. Develop directory of biological records		<b>Highland Biological Recording Group, Scottish Natural Heritage</b>
		c. Encourage recording of natural (biological, geological, marine & terrestrial), meteorological and historic heritage information. Identify gaps in existing data and pro-actively filling them		<b>Lochaber Biological Group, Local History Group/Society &amp; Geopark</b>
		d. Produce state of environment report for Lochaber, collating information already gathered by range of organisations		<b>Lochaber Partnership Greener Group</b>
		e. Develop an environment footprint for Lochaber (carbon, water use, etc)		<b>Lochaber Environmental Group</b>
		f. Monitor the application of sustainable design principles		<b>Lochaber Environmental Group</b>
	Who we are going to deliver it with	<b>HBP, Highland Biological Recording group, Lochaber Biological Recording group, Lochaber Biodiversity Group, local history group/society, Geopark, Lochaber Partnership Greener group, Lochaber Environmental Group, Scottish Natural Heritage</b>		
	Contributes to SOA (2) Outcomes	<b>5, 6 11 &amp; 12</b>		
	Contributes to LEADER Priorities	<b>2, 3 &amp; 5</b>		

**The Lochaber Partnership is made up of the following partners:**

Association of Lochaber Community Councils  
British Waterways Board  
Careers Scotland  
Forestry Commission Scotland  
Fort William and District Chamber of Commerce  
Highland Council  
Highlands and Islands Enterprise  
Highlands and Islands Fire and Rescue Service  
Job Centre Plus  
Lochaber College  
Lochaber Housing Association  
Lochaber Trades Council  
Mallaig and District Chamber of Commerce  
Maritime and Coastguard Agency  
NHS Highland  
Northern Constabulary  
Scottish Environmental Protection Agency  
Scottish Natural Heritage  
Scottish Water  
Visit Scotland  
Voluntary Action Lochaber

**LEADER Lochaber Local Action Group Members**

**AGENCY PARTNERS**

Highland Council  
Scottish Natural Heritage  
Forestry Commission  
Highlands and Islands Enterprise  
Lochaber College

**NON-AGENCY PARTNERS**

Lochaber Community Care Forum  
Outdoor Capital of the UK  
Lochaber Street Work  
Voluntary Action Lochaber  
Lochaber Rural Education Trust  
Kinlochleven Community Trust  
Shirlie Project  
The Sunart Centre

**LOCHABER COMMUNITY PLANNING ACRONYMS**

AFC	Action For Children	LAF	Lochaber Access Forum
ABCG	Achnacarry, Bunarkaig & Clunes group	LBF	Lochaber Land Based Forum
ACS	Age Concern Scotland	LBDG	Lochaber Biodiversity Group
ALCC	Association of Lochaber Community Councils	LC	Lochaber College
ALT	Ardnamurchan Lighthouse Trust	LCCFRP	Lochaber Childcare & Family Resource Partnership
AMH	Ardgour Memorial Hall	LCCF	Lochaber Community Care Forum
BWB	British Waterways Board	LCU	Lochaber Credit Union
CAB	Citizens' Advice Bureau	LDAF	Lochaber Drug & Alcohol Forum
CDMC	Croft Digital Media Centre (Lch Comm) Ltd	LE	Lochaber Enterprise
CITB	Construction Industry Training Board	LEG	Lochaber Environmental Group
CofC	Chambers of Commerce	LEP	Lochaber Employability Partnership
SDS	Skills Development Scotland	LEG	Lochaber Event Group
CSAT	Community Safety Action Team	LGDG	Lochaber Gaelic Development Group
DAP	Disability Access Panel	LGP	Lochaber Geopark
DWP	Department of Work and Pensions	LHA	Lochaber Housing Association
EC	Employers' Coalition	LHDF	Lochaber Housing Development Forum
FCS	Forestry Commission Scotland	LHortA	Lochaber Horticultural Association
HC	Highland Council	LH	Lochaber Hope
HDAAT	Highland Drug & Alcohol Team	LL	Lochaber Larder
HHA	Highland Housing Alliance	LLHP	Lochaber Local Health Partnership
HIE	Highland & Islands Enterprise	LMC	Lochaber Motorcycle Club
HIFB	Highland & Island Fire Brigade	LP	Lochaber Partnership
HRP	Highland Rail Partnership	LPW	Lochaber Pub Watch
HYC	Highland Year of Culture	LTF	Lochaber Transport Forum
IC	Inverness College	LWA	Lochaber Women's Aid
IEHT	Isle of Eigg Heritage Trust	MNWFA	Mallaig and North West Fishermen's Association
IRT	Isle of Rum Trust	MWSG	Migrant Workers Support Group
JCP	Job Centre Plus	MCT	Morar Community Trust
JMT	John Muir Trust	MCA	Mountain Culture Association
KSC	Kilmallie Shinty Club	NC	Northern Constabulary
KF	Knoydart Foundation		

NP Nevis Partnership  
NR Nevis Radio  
OCUK Outdoor Capital of the UK  
SAS Scottish Ambulance Service  
SC Scottish Cycling  
SW Serve Wise  
SOI Sunart Oakwoods Initiative  
UHI University of the Highlands and Islands  
VAL Voluntary Action Lochaber  
VH Volunteering Highland  
VISH Visual Impairment Services Highland  
VS Visit Scotland  
WACC West Ardnamurchan Community Council  
WHW West Highland Wheelers

SG Scottish Government  
SEPA Scottish Environment Protection Agency  
SHAW Scotland's Health at Work  
SNH Scottish Natural Heritage

**LIST OF CONSULTATION RECIPIENTS AND RESPONDANTS (✓)**

**Partners**

- ✓ Ass of Lochaber Community Councils
- ✓ British Waterways Board
- ✓ Careers Scotland
- ✓ Forestry Commission Scotland
  - Fort William & District Chamber of Commerce
- ✓ Highland Council
- ✓ Highlands & Islands Enterprise
- ✓ Highlands & Islands Fire and Rescue Service
- ✓ Job Centre Plus
- ✓ Lochaber College
  - Lochaber Housing Association
  - Lochaber Trades Council
  - Mallaig and District Chamber of Commerce
- ✓ Maritime and Coastguard Agency
- ✓ NHS Highland
- ✓ Northern Constabulary
  - Scottish Environmental Protection Agency
- ✓ Scottish Natural Heritage
  - Scottish Water
  - Visit Scotland
- ✓ Voluntary Action Lochaber

**Councillors**

- Bill Clark
- ✓ Allan Henderson
  - Eddie Hunter
  - Donald Cameron
- ✓ Dr Michael Foxley
  - Bren Gormley
  - Brian Murphy

**VAL Membership**

- 2 Lochs Youth & Community Project
  - Abbeyfield Ballachulish
- ✓ ABC Group
  - ACT Lochaber
- ✓ Action for Children
  - Action for Seniors in Kinlochleven
  - Advocacy Highland
- ✓ Age Concern
  - Air Training Corps 1730 (Lochaber) Squadron
- ✓ Arainn Shuaineirt
- ✓ Ardgour Memorial Hall
  - Astley Hall
  - Ballachulish Community Hall Association
  - Ballachulish Shinty Club
  - Banavie Primary & Nursery Parent Council
  - Birchwood Highland
  - Brackletter Travelling Association
  - Caol Artz
  - Caol Primary School
  - Caol Youth Centre
  - Clan Cameron Charitable Trust
  - Comann nam Parant
  - Crossroads Caring Scotland - Lochaber
  - Cruse Bereavement Care Scotland (Lchbr)
  - Dyslexia Lochaber
  - Feis Nan Garbh Chriochan

Fort Augustus & Glenmoriston Community Co  
 Fort Augustus Golf Club  
 Fort William Community Council  
 Fort William RC Primary School  
 Friends of Mallaig & District Swimming Pool  
 Friends of West Highland Lines  
 Glencoe & Glen Etive Community Council  
 Glencoe Village Hall Council  
 Glenfinnan Community Council  
 Glengarry & District Community Association  
 Glengarry Badminton Club  
 Glengarry Centre  
 ✓ Glenuig Community Association  
 Highland Cancer Care  
 Highland Mountain Culture Association  
 Inverlochy Play Group  
 Inverlochy Primary School  
 ✓ Isle of Muck Committee  
 Kentallen & Duror Community Centre  
 Key Housing Association  
 Kilmallie Community Company  
 Kilmallie Community Council  
 Kilmallie Hall  
 Kilmallie Singers  
 ✓ Kinlochleven Community Trust  
 Kinlochleven Primary School  
 Kinlochleven Sports & Com. Centre  
 Linnhe Leisure Ltd  
 Lochaber & District Piping Society  
 Lochaber & District Wild Country Panel  
 Lochaber & Lorn Ramblers' Association  
 Lochaber Action on Disability  
 Lochaber Art Club

Lochaber Artistic Roller Skating Club  
 Lochaber Bee Keepers Association  
 Lochaber Camanachd Club  
 Lochaber Care & Repair  
 Lochaber Childminding Network  
 ✓ Lochaber Childcare & Fmly Resce Pnshp  
 ✓ Lochaber Citizens Advice Bureau  
 ✓ Lochaber College  
 ✓ Lochaber Community Care Forum  
 Lochaber Credit Union  
 Lochaber Deaf Care  
 Lochaber Disability Access Panel  
 ✓ Lochaber Environmental Group  
 Lochaber Fisheries Trust  
 ✓ Lochaber Gaelic Development Group  
 ✓ Lochaber Geopark  
 Lochaber Gymnastics Club  
 Lochaber High School Parent Council  
 ✓ Lochaber Hope  
 Lochaber Hydrotherapy Pool  
 Lochaber Mountain Rescue  
 Lochaber Music Charitable Trust  
 Lochaber Music Festival Association  
 Lochaber Music for All  
 Lochaber Out of School Care  
 Lochaber Outdoor Learning Partnership  
 Lochaber Rural Complex Ltd  
 Lochaber Schools Pipe Band  
 Lochaber Street League Football  
 ✓ Lochaber Transport Forum  
 Lochaber Women's Aid  
 Lochaber Yacht Club  
 Lochaline Village Hall

Lochleven Community Minibus Association  
 Loudon, Hamish  
 Mallaig & District Canoe Club  
 Mallaig & District Swimming Pool  
 Meur Lochabair  
 Mingarry Church Hall  
 Moralee, D S  
 Morar Community Council  
 ✓Morar Community Trust  
 Mosspark Care Centre  
 Mr Oswald Veitch  
 Mrs Anna MacSween  
 Multiple Sclerosis Society  
 Nevis Community Radio Action Group  
 ✓Nevis Partnership  
 ✓Nevis Radio  
 Outdoor Capital of the UK  
 Parish of Morar & Mallaig  
 Plantation Community Association  
 Plantation Youth Club  
 Porteous Mr (D)  
 Real Treat Productions  
 Rotary Club of Lochaber  
 Roy Bridge Memorial Hall  
 Roy Bridge Primary School PTA  
 Royal Scottish Country Dance Soc. (Lochbr)  
 S.A.I.L - Sail Away In Lochaber  
 S.L.U.G - Sunny Lochaber United Gardners  
 Scottish Mountain Heritage Collection  
 Sea Cadet Corps  
 Shopmobility Lochaber  
 Spean Bridge Community Centre  
 Spean Bridge Golf Club

Spean Bridge Primary School PTA  
 St. Mary's Church  
 St. Marys Primary School PTA  
 Sunart Community Company  
 Surfers Club  
 SWRI Lochaber Branch  
 Talk Lochaber  
 Terrence Higgins Trust  
 ✓The Knoydart Foundation  
 United Free Church of Scotland  
 University of the Third Age  
 Upper Achintore Primary School  
 Village Tots Playgroup  
 Volunteering Highland  
 West Highland Museum  
 Women for Women, Lochaber

#### **Additional List**

A82 Partnership  
 Achaphubuil Crofters  
 Acharacle Community Company  
 ✓Ardnamurchan Lighthouse Trust  
 ✓Canna  
 Community Safety Local Action Team  
 HC Social Work Services  
 HDAAT  
 Hebridean Whale Trust  
 HICEC  
 Highland Council TEC Services  
 ✓Highland Vision Services  
 ✓Isle of Rum Trust  
 Isle of Eigg Trust  
 ✓John Muir Trust

- Kilmallie Shinty Club
- ✓Knoydart Forest Trust
- Lochaber Access Forum
- ✓Lochaber Biodiversity Action Group
- Lochaber Drug & Alcohol Forum
- ✓Lochaber Employability Partnership
- ✓Lochaber Events Strategy Group
- ✓Lochaber Health Partnership
- Lochaber Housing Association
- Lochaber Housing Development Forum
- ✓Lochaber Land Based Forum
- Lochaber Larder
- Lochaber LIGs
- Lochaber Pub Watch
- Lochaber Servewise
- Lochaber Tourism Forum
- Lochaber Youth Forum
- Lochaber Youth Minds
- Lochaber Youth Partnership
- Mallaig Harbour Trust
- Migrant Workers Forum
- Morvern Community Development Company
- Morvern Community Woodlands
- Morvern Community Woodlands
- Mountain Culture Association
- Rural Skills Project
- ✓Skills Development Scotland
- Social Work Services (Children & Families)
- ✓Sunart Oakwoods Initiative

### Stakeholders

Alzheimer Scotland Lochaber Branch
Am Baile

Caol Regeneration Company Ltd
Citizens Advice Scotland
Contact the Elderly
Family First
✓Glenuig Community Association
H&I Local Food Network
HC Rangers
Highland Youth Voice
Lomairt aig an Oir
MID CHP - Lochaber Locality
Nevis Centre
Partnerships for Wellbeing
Promoters Arts Network
PSPB
✓RSPB Scotland
Scottish Youth Parliament
Watercolour Music
✓Youth Development Officer - Highland Council

Please note that a group or organisation may have fed into this plan through a lead stakeholder or partner community group rather than directly. Therefore, although the group or organisation may not be ticked as a *direct* respondent in this document, their view may have been taken into account indirectly.

## Cross Reference for Business / Development Plans

<u>Name of Organisation</u>	<u>Web address</u>	<u>e-mail</u>
1. ABC Group		gary@uplandecology.co.uk
2. Community Safety Local Action Team		dot.ferguson@highland.gov.uk
3. Croft Digital Media Centre (Loch Com) Ltd		robert@fired-art.co.uk
4. Events Group		john.okane@highland.gov.uk
5. Highland Council	<a href="http://www.highland.gov.uk">www.highland.gov.uk</a>	dot.ferguson@highland.gov.uk
6. Highlands & Islands Enterprise	<a href="http://www.hie.co.uk/lochaber">www.hie.co.uk/lochaber</a>	david.oxley@hient.co.uk
7. Isle of Canna	<a href="http://www.nts.org.uk/Property/76/">www.nts.org.uk/Property/76/</a>	abennett@nts.org.uk
8. Isle of Eigg Heritage Trust	<a href="http://www.isleofeigg.org">www.isleofeigg.org</a>	
9. Isle of Muck	<a href="http://www.isleofmuck.com">www.isleofmuck.com</a>	ruthharland@hotmail.com
10. John Muir Trust	<a href="http://www.jmt.org">www.jmt.org</a>	
11. Kinlochleven Community Trust	<a href="http://www.kinlochleven.co.uk">www.kinlochleven.co.uk</a>	moira@kinlochleven.co.uk
12. Knoydart Foundation	<a href="http://www.knoydart-foundation.com">www.knoydart-foundation.com</a>	angela@knoydart.org
13. Environment working group		Sarah.Bentley@snh.gov.uk
14. Lochaber Biodiversity Group	<a href="http://www.highlandbiodiversity.com">www.highlandbiodiversity.com</a>	lorna_anness@hotmail.com
15. Lochaber College	<a href="http://www.lochabercollege.co.uk">www.lochabercollege.co.uk</a>	Georgina.Morrison@lochaber.uhi.ac.uk
16. Lochaber Community Care Forum	<a href="http://www.hccf.org.uk">www.hccf.org.uk</a>	LCCFORUM@aol.com
17. Lochaber Drug and Alcohol Forum	<a href="http://www.hdaat.org.uk">www.hdaat.org.uk</a>	Marion.Smith@Valochaber.org
18. Lochaber Employability Partnership		simon.jeffrey@highland.gov.uk
19. Lochaber Geopark Association	<a href="http://www.lochabergeopark.org">www.lochabergeopark.org</a>	keith@lochabergeopark.org.uk
20. Lochaber Local Health Partnership		emma.taylor@highland.gov.uk
21. Lochaber Transport Forum	<a href="http://www.lochabertransportforum.org.uk">www.lochabertransportforum.org.uk</a>	peggy@lochabertransport.org.uk
22. Morar Community Trust		axqm07@dsl.pipex.com
23. Nevis Partnership	<a href="http://www.nevispartnership.co.uk">www.nevispartnership.co.uk</a>	admin@nevispartnership.co.uk
24. RSL Childcare & Family Resource Partnership	<a href="http://www.lochaberchildcarepartnership.org">www.lochaberchildcarepartnership.org</a>	sam.brogan@highland.gov.uk
25. Skills Development Scotland	<a href="http://www.skillsdevelopmentscotland.co.uk">www.skillsdevelopmentscotland.co.uk</a>	philip.leckie@careers-scotland.org.uk
26. Voluntary Action Lochaber	<a href="http://www.valochaber.org">www.valochaber.org</a>	Flora.McKee@valochaber.org
27. British Waterways	<a href="http://www.scotland.gov.uk">www.scotland.gov.uk</a>	Ailsa.Andrews@britishwaterways.co.uk
28. Isle of Rum Community Trust	<a href="http://www.isleofrum.com">www.isleofrum.com</a>	
29. Scottish Natural Heritage	<a href="http://www.snh.org">www.snh.org</a>	stewart.sandison@snh.gov.uk
30. Glencoe Community Company		dl60pierhouse@btinternet.com
31. Sunart Oakwoods		helenmacg@tiscali.co.uk
32. Lochaber Archive advisory group	<a href="http://www.highland.gov.uk">www.highland.gov.uk</a>	alex.dutoit@highland.gov.uk

## LOCHABER PARTNERSHIP COMMUNITY PLAN - COMMUNITY CONSULTATION PROCESS OUTLINE

The Lochaber Partnership is committed to ensuring that consultation processes are developed in line with the National Standards for Community Engagement. These are set out as follows:

1. INVOLVEMENT: *we have identified and involved the people and organisations that have an interest in the focus of the engagement (see Appendix 4)*
2. SUPPORT: *we have used a variety of communication methods – newsletters, e-mails, Ward Fora etc*
3. PLANNING: *we have used a three stage approach, including past interviews, questionnaires for the earlier community plan carried out by VAL, extended it to encompass the original LEADER consultation and refined this reviewed model with over 150 partners.*
4. METHODS: *we have agreed the methodology and scope, involving all Lochaber Partnership members at the outset*
5. WORKING TOGETHER: *We have agreed procedures and these will be refined for the review and monitoring process*
6. SHARING INFORMATION: *we will feed back the outcome of this consultation to all consultees and encourage them to use the plan to develop their own projects further*
7. WORKING WITH OTHERS: *we will continue to work effectively at all levels with partners. This plan gives an excellent basis for ongoing co-operation*
8. IMPROVEMENT: *we will further develop the skills, knowledge and confidence of all the participants, by offering the ongoing support of the wider Lochaber Partnership*
9. FEEDBACK: *we will feed back the results of the engagement to the wider community and agencies affected*
10. MONITORING AND EVALUATION: *we will monitor and evaluate whether the engagement achieves its purposes and meets the national standards for community engagement*

## **MONITORING & REVIEW MECHANISM**

The Lochaber Community Development Plan sets out a range of projects and aspirations for the community in Lochaber. Almost all of these activities directly contribute to the Scottish Government's strategic objectives, the Highland Council's Single Outcome Agreement and the LEADER themes. However, to be meaningful, they must be reviewed and monitored to ensure continued progress and to attempt to identify difficulties, which may be preventing a project coming to fruition.

To this end, the Lochaber Partnership will carry out a formal annual review for presentation at each AGM.

The plan will be monitored by 'Thematic' groups based on the five Scottish Government's strategic objective headings. Membership of each of these groups will reflect Lochaber Partnership partners who have a lead interest or responsibility in each area. In addition, the groups will also have the ability to extend membership on a co-opted basis, to organisations and groups who have appropriate expertise or knowledge. If any issues pertaining to the delivery of the plan priorities are identified, and subsequently cannot be moved forward by the 'Thematic' group in the first instance, these will be reported to the Main Partnership which will attempt to collectively identify solutions.

The 'Thematic' groups will report to the full Lochaber Partnership on a rolling basis.

To aid the 'thematic' groups, all partners who are currently mentioned in the plan will be asked to complete and return a simple pro forma indicating the current status of their projects and identifying any barriers to progress completion. These returns will be fed into each of the thematic groups. Further development on the layout of the plan will be progressed in view to providing readers with a 'progress' status for each priority.

Additionally, as partners become aware of new projects these can be added to the Plan at any point, by contacting the Partnership Secretariat (contact details at Page 2)